

To: Members of the Cabinet

Date: 17 November 2014

Direct Dial: 01824712589

e-mail: dcc_admin@denbighshire.gov.uk

Dear Councillor

You are invited to attend a meeting of the **CABINET** to be held at **10.00 am** on **TUESDAY, 25 NOVEMBER 2014** in **CONFERENCE ROOM 1A, COUNTY HALL, RUTHIN.**

Yours sincerely

G Williams
Head of Legal and Democratic Services

AGENDA

PART 1 - THE PRESS AND PUBLIC ARE INVITED TO ATTEND THIS PART OF THE MEETING

1 APOLOGIES

2 DECLARATION OF INTERESTS

Members to declare any personal or prejudicial interests in any business identified to be considered at this meeting.

3 URGENT MATTERS

Notice of items which, in the opinion of the Chair, should be considered at the meeting as a matter of urgency pursuant to Section 100B(4) of the Local Government Act 1972.

4 MINUTES (Pages 7 - 12)

To receive the minutes of the Cabinet meeting held on 28 October 2014 [copy enclosed].

5 BUDGET 2015/16 - 2016/17 (PHASE 2) (Pages 13 - 28)

To consider a report by Councillor Julian Thompson-Hill, Lead Member for Finance and Assets (copy enclosed) recommending the budget savings to be submitted to Council for approval.

6 DENBIGHSHIRE SUPPORTING PEOPLE LOCAL COMMISSIONING PLAN 2015-18 (Pages 29 - 80)

To consider a report and **confidential appendix** by Councillor Bobby Feeley, Lead Member for Social Care and Children's Services (copy enclosed) seeking Cabinet approval of the Supporting People Commissioning Plan prior to its submission to the North Wales Regional Collaborative Committee.

7 FINANCE REPORT (Pages 81 - 94)

To consider a report by Councillor Julian Thompson-Hill, Lead Member for Finance and Assets (copy enclosed) detailing the latest financial position and progress against the agreed budget strategy.

8 CABINET FORWARD WORK PROGRAMME (Pages 95 - 98)

To receive the enclosed Cabinet Forward Work Programme and note the contents.

PART 2 - CONFIDENTIAL ITEMS

EXCLUSION OF PRESS AND PUBLIC

It is recommended in accordance with Section 100A (4) of the Local Government Act 1972, that the Press and Public be excluded from the meeting during consideration of the following item of business because it is likely that exempt information as defined in paragraphs 14 and 15 of Part 4 of Schedule 12A of the Act would be disclosed.

9 VOLUNTARY AGREEMENT TO EXIT THE HOUSING REVENUE ACCOUNT SUBSIDY (HRAS) SYSTEM (Pages 99 - 130)

To consider a confidential report by Councillor Julian Thompson-Hill, Lead Member for Finance and Assets (copy enclosed) asking Cabinet to recommend the voluntary agreement to Council for approval and seeking delegated authority to finalise the detail of the agreement.

10 COMMERCIAL PARTNERSHIP FOR THE REVENUES AND BENEFITS SERVICE (Pages 131 - 154)

To consider a confidential report by Councillor Julian Thompson-Hill, Lead Member for Finance and Assets (copy enclosed) regarding proposals to form a commercial partnership with a private company to deliver the Council's Revenues and Benefits Service.

MEMBERSHIP

Councillors

Hugh Evans
Julian Thompson-Hill
Eryl Williams
Bobby Feeley

Hugh Irving
Huw Jones
Barbara Smith
David Smith

COPIES TO:

All Councillors for information
Press and Libraries
Town and Community Councils

This page is intentionally left blank

LOCAL GOVERNMENT ACT 2000

Code of Conduct for Members

DISCLOSURE AND REGISTRATION OF INTERESTS

I, *(name)*

a *member/co-opted member of
*(*please delete as appropriate)*

Denbighshire County Council

CONFIRM that I have declared a ***personal / personal and prejudicial** interest not previously declared in accordance with the provisions of Part III of the Council's Code of Conduct for Members, in respect of the following:-
*(*please delete as appropriate)*

Date of Disclosure:

Committee *(please specify)*:

Agenda Item No.

Subject Matter:

Nature of Interest:

*(See the note below)**

Signed

Date

*Note: Please provide sufficient detail e.g. 'I am the owner of land adjacent to the application for planning permission made by Mr Jones', or 'My husband / wife is an employee of the company which has made an application for financial assistance'.

This page is intentionally left blank

CABINET

Minutes of a meeting of the Cabinet held in Conference Room 1a, County Hall, Ruthin on Tuesday, 28 October 2014 at 10.00 am.

PRESENT

Councillors Hugh Evans, Leader and Lead Member for Economic Development; Bobby Feeley, Lead Member for Social Care, Adult and Children's Services; Huw Jones, Lead Member for Leisure, Youth, Tourism and Rural Development; Barbara Smith, Lead Member for Modernising and Performance; David Smith, Lead Member for Public Realm; Julian Thompson-Hill, Lead Member for Finance and Assets and Eryl Williams, Deputy Leader and Lead Member for Education

Observers: Councillors Ray Bartley and Meirick Davies

ALSO PRESENT

Chief Executive (MM); Corporate Director Economic and Community Ambition (RM); Director of Social Services (NS); Heads of Service: Legal, HR and Democratic Services (GW) and Finance and Assets (PM); Senior Engineer (IH); Commercial Development Team Manager (DM), and Committee Administrator (KEJ)

1 APOLOGIES

Councillor Hugh Irving, Lead Member for Customers and Communities

2 DECLARATION OF INTERESTS

No declaration of personal or prejudicial interest had been raised.

3 URGENT MATTERS

No urgent matters had been raised.

4 MINUTES

The minutes of the Cabinet meeting held on 30 September 2014 were submitted.

***RESOLVED** that the minutes of the meeting held on 30 September 2014 be approved as a correct record and signed by the Leader.*

5 AWARD DECISION FOR THE DENBIGHSHIRE HIGHWAYS AND CIVIL ENGINEERING CONTRACTOR FRAMEWORK AGREEMENT

Councillor David Smith presented the report seeking Cabinet's authorisation for officers to use the recently developed Denbighshire Highways and Civil Engineering Contractor Framework Agreement for works up to the value of £125k per contract.

The collaborative framework, led by Denbighshire, would include Flintshire County Council and Conwy County Borough Council and would provide comprehensive coverage for the majority of highway and civil engineering works required within those authorities. Benefits of the collaborative approach included considerable time saved by officers in procuring contractors and ensuring maximum value for money.

A list of successful contractors had been appended to the report and Cabinet was pleased to note that five of the twelve contractors were based in Denbighshire. In responding to questions the Senior Engineer confirmed that all the contractors were based in North Wales and the majority had regularly carried out work for Denbighshire for a number of years. He also elaborated upon the cost savings of the joint venture, particularly in terms of officer time, and detailed how the system would work in practice by providing fast, accurate estimates for work. Schedules of rates would initially be set for twelve months and then would likely be revised in line with retail prices indices. Cabinet was satisfied that the framework agreement would prove beneficial to the authority in terms of cost and efficiencies and it was –

RESOLVED that Cabinet authorise officers of the Authority to use the recently developed Denbighshire Highways and Civil Engineering Contractor Framework Agreement (works up to £125k per contract).

6 FINANCE REPORT

Councillor Julian Thompson-Hill presented the report detailing the latest financial position and progress against the agreed budget strategy. He provided a summary of the Council's financial position as follows –

- a net under spend on the revenue budget of £9k was forecast for service and corporate budgets
- savings of £7.1m were agreed as part of the budget and at this stage all were either achieved or in progress
- highlighted other key variances from budgets or savings targets relating to individual service areas, and
- a general update on the Housing Revenue Account, Housing Capital Plan and the Capital Plan (including the Corporate Plan element).

The only area of significant overspend related to Highways & Environmental Services, as indicated in previous reports, which covered school transport, reduction in income from parking, and concerns around design fees income from North and Mid Wales Trunk Road Agency (NMWTRA). Councillor David Smith highlighted that those issues were largely outside the authority's control and although mitigation measures were being taken he was concerned it would not be enough to ensure a balanced budget at year end. Cabinet considered the actions to address the overspend and much discussion took place around car parking income. It was agreed to await the findings of the ongoing car parking review before considering whether to explore the option of outsourcing that provision. In terms of reduced income from NMWTRA Councillor David Smith advised that concerns had been raised in meetings with the Agency and in letters to Ministers. In response to concerns that the service may not be able to achieve a balanced

budget by year end the Head of Finance and Assets reported upon the different stages of financial management to be applied in those circumstances.

Cabinet also discussed the budget strategy and Councillor Julian Thompson-Hill explained that not all services had made the same level of cuts because the process had identified where potential savings could be best delivered with least impact. As education and social services had been largely protected other service areas had been subject to greater cuts. The Chief Executive advised of the level of cuts, in percentage terms, taken from individual services to date and explained the rationale behind the current budget process and scope for greater savings in particular areas whilst reflecting the priorities identified by members. Further details and the impact of the cuts would be provided to members in December's Budget Workshop. Members praised the innovative approaches taken in particular areas which had brought about savings whilst maintaining levels or generating improvements in service provision and delivery. The Leader felt that the budget process had been open and transparent, with all members having been provided with the relevant information, and the effect of cuts on residents had been limited.

In response to general questions assurances were given that there had been extensive communication about West Rhyl Housing Improvement Project and local members had been made fully aware of developments. In terms of treasury management most of the Council's investment balances were readily available.

RESOLVED that Cabinet note the budgets set for 2014/15 and progress against the agreed budget strategy.

7 CABINET FORWARD WORK PROGRAMME

Councillor Hugh Evans presented the Cabinet Forward Work Programme for consideration.

Cabinet noted that the budget recommendations would be considered at the next meeting prior to their submission to full Council. The Head of Legal, HR and Democratic Services advised that a process for members to put forward amendments and alternatives to the budget proposals would be submitted to full Council the following week for approval. The Head of Finance and Assets also highlighted a potential item on Commercial Partnership for November's meeting.

RESOLVED that Cabinet's Forward Work Programme be noted.

EXCLUSION OF PRESS AND PUBLIC

RESOLVED that under Section 100A of the Local Government Act 1972, the Press and Public be excluded from the meeting for the following items of business on the grounds that it involved the likely disclosure of exempt information as defined in Paragraph 14 of Part 4 of Schedule 12A of the Local Government Act 1972

8 LAND AT THE REAR OF THE FORMER YSBYTY H M STANLEY HOSPITAL, UPPER DENBIGH ROAD, ST. ASAPH

Councillor Julian Thompson-Hill presented the confidential report recommending disposal of land situated at the rear of the former Ysbyty H M Stanley Hospital, Upper Denbigh Road, St. Asaph to a named party.

The recommended terms of disposal had been detailed within the report and included a percentage of the land value being paid to Betsi Cadwaladr University Health Board (BCUHB) who owned a ransom strip along the boundary. Cabinet discussed the report and options for the land together with access points and the advice provided by the District Valuer in that regard. Councillor Eryl Williams was unhappy with the stance taken by BCUHB in retaining the ransom strip and asked that his views be recorded in the minutes. Reference was made to the time constraints for completing the transaction by 31 October 2014 and the Head of Legal, HR and Democratic Services advised of the circumstances surrounding call-in of the decision in accordance with the Council's constitution. Cabinet noted that the Chair of Communities Scrutiny Committee, Councillor Huw Hilditch-Roberts had agreed to allow the decision to be implemented in the event of a call-in.

RESOLVED that Cabinet approve the disposal of land at the rear of the former Ysbyty H M Stanley Hospital, Upper Denbigh Road, St. Asaph (as edged red on the plan attached to the report) on the terms of disposal as detailed in paragraph 3 of the report.

Councillor Eryl Williams abstained from voting on the above resolution.

9 DYSERTH - MELIDEN ROAD - LAND LOCATED OFF THE A547, ADJACENT TO VOEL COACHES

Councillor Julian Thompson-Hill presented the confidential report recommending disposal and transfer of the land allocated for residential development on the terms as detailed within the report.

Cabinet was advised that the local member had been incorrectly referenced in the report and the comments should be attributed to Dyserth Councillor Peter Owen. Councillor Owen wished to see some form of benefit for local residents as a result of the land sale and Councillor Eryl Williams asked that future reports include reference to the Council's policies in terms of commuted sums and potential community benefits. Members carefully considered the proposals and the rationale behind retaining part of the land to add onto existing undeveloped Housing and Community Services land which could be developed for affordable social housing. It was noted that disposal of the remaining land would generate a substantial capital receipt for the authority and provide finance for capital projects.

Councillor Eryl Williams referred to the Council's plans to build affordable housing and the need to publicise the fact as a good news story. Councillor Thompson-Hill thought it would be a good opportunity to discuss the issue further at full Council when the buy-out of the housing subsidy was being considered.

RESOLVED that Cabinet approves the declaration of the land (as edged red in the plan attached to the report) as surplus to requirements with a view to disposing of 2.95 ha / 7.28 acres on the open market and to transfer the land extending to 0.7

ha / 1.72 acres (as edged blue in the plan attached to the report) to Housing and Community Services.

The meeting concluded at 11.35 a.m.

This page is intentionally left blank

Report To: Cabinet

Date of Meeting: 25th November 2014

Lead Member / Officer: Councillor Julian Thompson-Hill /Paul McGrady

Report Author: Richard Weigh, Chief Accountant

Title: Budget 2015/16 – 2016/17 (Phase 2)

1. What is the report about?

The report outlines the latest budget position and presents Phase 2 of a programme of budget savings for recommendation to council in order to deliver the revenue budget for 2015/16 and to begin the process for 2016/17.

2. What is the reason for making this report?

To provide an update of the latest budget position to approve the saving proposals listed in Appendix 1 for recommendation to council.

3. What are the Recommendations?

To recommend that the savings listed in Appendix 1 are taken to council for approval.

4. Report details

The council's budget strategy had previously identified a budget gap of up to £18m over two years. This was primarily driven by indications that the council's funding settlement would be cut by 4.5%. The Draft Local Government Settlement was published on 8th October. The Settlement indicates that the cash reduction to the council's budget will be 3.7% which equates to £5.3m. With cost pressures the council has to fund, such as pay, pensions and energy increases, the budget gap for 2015/16 is now approximately £8.3m and estimated to be approximately £8.8m in 2016/17 - £17.1m in total.

The process to identify the savings required to deliver the budget is called Freedoms & Flexibilities and began in April. It involved a review of every service and activity within services and an analysis of the council's entire revenue budget. The process incorporated a series of all-day budget workshops with elected members where all of the budget analysis was presented, along with saving proposals from each service. So far, nine workshops have taken place with a tenth scheduled on 12th December. Further workshops to focus on 2016/17 will take place in February and March.

At the workshops, members were asked to consider proposals under the categories of 'adopt', 'develop' or 'defer'. In September, council approved a

set of proposals totalling £3.7m in 2015/16 and £870k in 2016/17 that was made up of items members had indicated they would adopt at the first four workshops over the summer. This completed Phase 1 of the budget process.

A number of other items were presented in the Phase 1 workshops that were classed as 'develop' – where members asked officers to provide more information or detail about proposals. These came back to the Phase 2 workshops held in the autumn and those where the majority of members in attendance were content to adopt the proposal are included as Appendix 1. The proposals total £3.6m in 2015/16 and £1.8m in 2016/17. Further narrative to help explain the Phase 2 proposals is included in an amended extract from the Cutting our Cloth paper recently issued to the public, members and staff which is shown as Appendix 2.

A graph showing the impact of the saving proposals being taken for approval in Phase 2, along with those already agreed in Phase 1 is shown as Appendix 3. The graph assumes that all of the Phase 2 proposals are approved. A summary of the budget process is included as Appendix 4 for reference.

Phase 3 of the budget process will consider final proposals to balance the 2015/16 budget, including options for Council Tax and any use of reserves. These issues will be discussed at the member workshop in December before final approval in February. Phase 3 of the process will also continue to develop savings options for 2016/17.

5. How does the decision contribute to the Corporate Priorities?

Effective management of the council's budgets and delivery of the agreed budget strategy underpins activity in all areas, including corporate priorities.

6. What will it cost and how will it affect other services?

The council may need to deliver savings of approximately £17.1m over the next two financial years.

7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

An EqIA will be considered and completed by services for all relevant proposals. Summary impact assessments indicate whether a full EqIA is required.

8. What consultations have been carried out with Scrutiny and others?

There has been significant consultation around the budget process and it has been considered by CET, SLT, Cabinet Briefing and Council Briefing meetings. By the end of the process, there will have been at least ten budget workshops held with elected members.

The Corporate Governance Committee has an oversight role and has received reports to each of its meetings since April. Staff, the public and Town & Community Councils have been consulted on the proposals. The consultation published was called 'Cutting Our Cloth' and so far, 543 responses have been received. Most are deemed to be positive or neutral with around 20% negative.

In addition, consultation over individual proposals within services will take place with trade unions.

Impact assessments for each proposal will be available as supporting papers on the Modern.gov system.

9. Chief Finance Officer Statement

This continues to be an extremely challenging process with some tough decisions having to be taken. Approval of the proposals in this report will mean that the remaining budget gap for 2015/16 is approximately £1m and proposals to address this will be considered at the December workshop. However, while the process has been challenging for all concerned, the outcome is that proposals to achieve 88% of the budget reductions required to deliver the 2015/16 have been identified in the first two phases of the budget process. The continued engagement and support of elected members and services in the process is crucial.

10. What risks are there and is there anything we can do to reduce them?

This is the most challenging financial period the council has faced and failure to deliver an effective budget strategy will put further pressure on services in future financial years.

11. Power to make the Decision

Local authorities are required under Section 151 of the Local Government Act 1972 to make arrangements for the proper administration of their financial affairs.

This page is intentionally left blank

Saving Proposals Phase 2	<u>2015/16</u> £'000	<u>2016/17</u> £'000
Service		
Highways & Environment		
Remove or reduce public transport subsidy	166	
Highways general maintenance review	125	125
Reduce grounds maintenance activity	40	94
Rationalisation of Countryside Services	65	
Communication, Marketing & Leisure		
Remove subsidy from Scala Prestatyn	41	
Rationalise Tourist Information Centres - inc. changes to opening hours	20	
Rhyl Pavilion - new operating model		350
Introduce charges for the use of the Drift Park water play area in Rhyl and reduce the level of Lifeguard Cover on the beaches from 2015/16	48	28
Partially close or transfer Denbigh Town Hall	17	
Library Service - modernisation programme (Stage 1 - delete 3 vacant posts, reduce book fund and one retirement))	130	0
Library Service (Arts) - review use of buildings, exhibitions, etc		30
Library Service (Ruthin Craft Centre - reduce subsidy to £28k)	10	20
Schools Delegated Budgets		
Demography reduction to reflect fall in pupil numbers	242	
Use of Corporate Plan additional funding to meet 1 % protection target	581	
Education Support		
Premises Budget - stop facilities management service provided to schools	70	
Clothing Grants - end council support with the option to pay passed to schools	4	
Remission claims - end council support with the option to pay passed to schools	34	
Governor Support - change the way support is provided	31	
School Inclusion		
Review Education Social Worker Service	120	
Review Educational Psychology Service	30	
Review of Counselling Service	100	
Reduce Recoupment Budget to match expenditure	140	
Improvement Services		
Regional Consortium Office costs - renegotiate costs	30	
School Library Service - stop the service	45	33
Music Service - end the agreement with William Mathias	103	
School improvement discretionary subsidies - remove to match demand	141	
Outdoor pursuits SLA - involves transferring the cost to schools	23	
Customer Services		
Rhyl One Stop Shop Review	100	
Corporate Complaints - provision to be considered as part of the wider corporate review of support/business services		
	40	
Finance & Assets		
Reduce the Miscellaneous Property Portfolio	20	
Property School Facilities Management Agreement	48	
Revenues & Benefits Commercial Partnership	80	140
Legal & Democratic Services		
Reduce the Number of Committee Meetings - saving on travel costs	2	
Reduction of Civics budget	5	
Strategic HR		
HR Management - review school SLA, consider move to cluster model		30
HR Direct - facilitate more self-service for managers.		35
Adult & Business Services		
Provider Services - future delivery options		700
Children & Family Services		
Parental contributions for services provided for Children with Disabilities	50	
Planning & Public Protection		
Public Protection - stop or reduce funding of CCTV Service		200
Housing & Community Development		
HRA Recharges - increase costs funded by the Housing Revenue Account		
	270	
Remove Town & Area Plan Budgets	356	
Reduce Core Project/Development Budget	159	
Reduce staffing budget - deletion of a vacant post	42	
Reduce non-staffing elements throughout the Economic & Business Development Budget	43	
Total Phase 2 Savings	3,571	1,785

This page is intentionally left blank

Appendix 2

Extracts from the Public Debate on Cuts – Cutting Our Cloth Proposals

Note – the narrative has been amended in some cases from the published document to focus only on the Phase 2 proposals being considered for approval in December.

General Efficiencies

Below are examples of general efficiencies that the Council has identified as part of the process, which specifically relate to Phase 2 of the budget process.

- Review contingency budgets in School Improvement & Inclusion around recoupment costs from other councils and discretionary subsidies for improvement activity – total saving of £304,000
- Review contribution we make to the Regional Education Consortium towards office costs - Saving of £30,000
- A reduction in the amount of HR support to schools and managers is being proposed in Phase 2. Saving of £65,000
- Restructure of management in the Strategic Leisure Service – Proposal in Phase 2 - Saving of £31,000
- Revise the way we deal with complaints – This is a proposal in Phase 2 and is being considered as part of a corporate review – Saving of £40,000

Savings – Phase Two

Service	Proposal	Detail	Saving
Communication, Marketing and Leisure	Stop the funding provided to the Scala Cinema and Arts Centre, Prestatyn	The Council has reduced its subsidy to the Scala in the last year and the proposal now is to stop providing a subsidy in future.	£41,000
	Reduce or remove funding provided to Ruthin Craft Centre.	The Council needs to consider, in light of the Arts Council of Wales grant, whether it continues to fund it and at what level.	£30,000

	Reduce funding to Rhyl and Llangollen Tourist Information Centres	Reduce seasonal opening hours.	£20,000
	Rhyl Pavilion Theatre-consider a different way of operating.	The proposal is to look at different ways of operating the theatre and considering whether it could be run by a private company.	£350,000
	Introduce charges to use the Drift Park and a reduction in the beach lifeguard cover during May and June.	The proposal is to introduce a £2 charge to use the Drift Park. The other proposal is to reduce the current lifeguard cover to weekends only during May and June when there is less demand on the service.	£76,000
	Reduce opening times for Denbigh Town Hall and / or consider transfer to Town Council.	The Council will consider whether it will partially close Denbigh Town Hall in quieter periods or to transfer the building to Denbigh Town Council.	£17,000
	Stop Council run exhibitions in library galleries in Rhyl, Denbigh, Ruthin and Llangollen and reduce costs in Library Service.	Stopping the exhibitions in galleries and making some general efficiencies, including spending less on books.	Elements included in Phase 2 are £130k for the first stage of library modernisation, £30k in relation to arts (exhibitions).
Education	Review school budgets in line with reduction in number of pupils.	Funding reduction to match from falling pupil numbers.	£242,000 (*The Council is investing £400,000 through the Corporate Plan to ensure we meet the Welsh Government Protection of

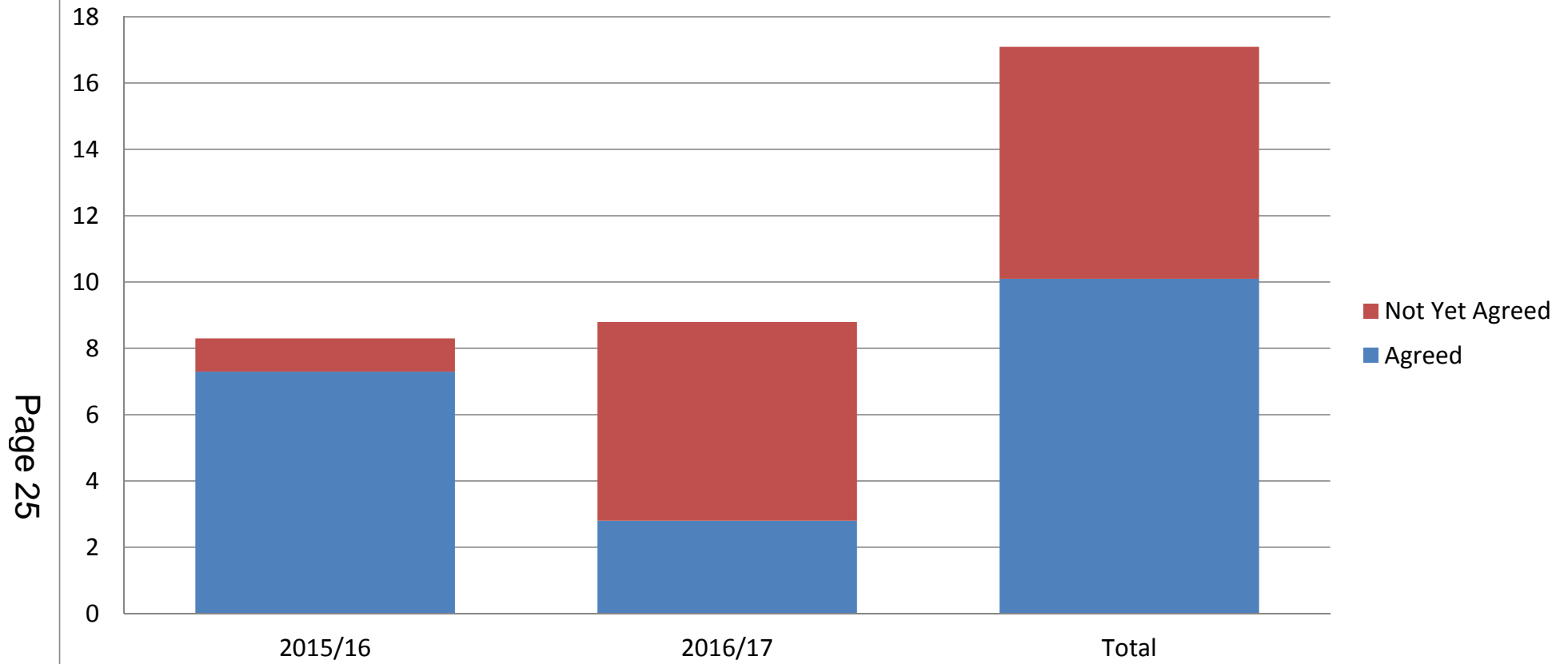
			1%).
	Managing facilities in schools.	The Council will stop the support provided to schools to manage their facilities, such as furniture and equipment.	£70,000
	The Council to end grant for school uniforms for low income families and stop financial support for school trips	The proposal is to stop the school uniform budget, with the option for schools to pay the discretionary grant This would not affect the grant to provide support for pupils in Year 7 that receive free school meals. Also the proposal is to stop the budget providing financial support for school trips.	£38,000
	Change the way we support governors	Delivering support in a different way and using alternative resources e.g. Governors Wales.	£31,000
	Change the focus of the Young Person's Counselling Service and focus the work of the Education Social Work team on school attendance and safeguarding.	The counselling service could be reduced through working more closely with community health services.	£220,000
	Savings in Educational Psychology Team	The service has been restructured as a result of a voluntary redundancy.	£30,000
	End the agreement with the William Mathias Music Service.	There is an agreement in place with the Service to manage and administer the peripatetic music service, county ensembles and instruments held by the Council. The proposal is to end that arrangement. This will not affect music lessons for individual pupils, as this is paid by parents.	£103,000
	Stop the School Library	A partnership involving a number of councils is	£78,000

	Service	being dissolved. Stop providing the service to schools.	
Highways and Environment	Reduce budget for supporting local bus routes	Reduction in the number of local bus routes supported	£166,000
	Reduce highways maintenance budget	Reductions in front line and supervisory staff levels; plus approx. 10% reduction in road lengths gritted, plus a cut of approx. £40k p.a. on structural maintenance programme.	£250,000
	Reduce grounds maintenance budget	Stop all spend on floral displays / hanging baskets, and associated work. Replace flower beds with grassed areas. Consequential reduction in front-line maintenance staffing levels.	£134,000
	Reducing the budget for Countryside Service	Proposed reduction in funding for the service	£65,000
Finance and Assets	The Council owns a number of non-operational assets with a cost associated with maintaining them.	To transfer a number of Council owned assets to local communities.	£20,000
	Create a business partnership in Revenues and Benefits	Develop a commercial process for transactions through a partnership with the private sector.	£220,000
	Reduce property support for schools	Reduce the support given to schools to facilitate building moves	£48,000
Planning and Public Protection	CCTV	Stop Denbighshire funding the CCTV service	£200,000
Housing and Community Development	Remove the budget for the new Town and Area Plans projects	Remove the Town and Area Plans funding for projects	£356,000
	Reduce costs in Economic and Business Development	Review staffing and project costs	£239,000

	Housing Revenue Account	Adjustment in the account to reflect projected increased financing costs, as a result of HRA self-financing.	£270,000
Children's Services	Parental contributions for services to children with disabilities	The Council is proposing to introduce a parental contributions policy for services for children with disabilities.	£50,000
Adult Services	Provider services	Consider starting a consultation on the future of future provision of council run direct care services, to ensure services are provided in a way that individuals tell us they want in the future.	£700,000
Customer Services	Rhyl One Stop Shop modernisation	To bring together the One Stop Shop and Cash Office functions under one roof at the town's Library.	£100,000

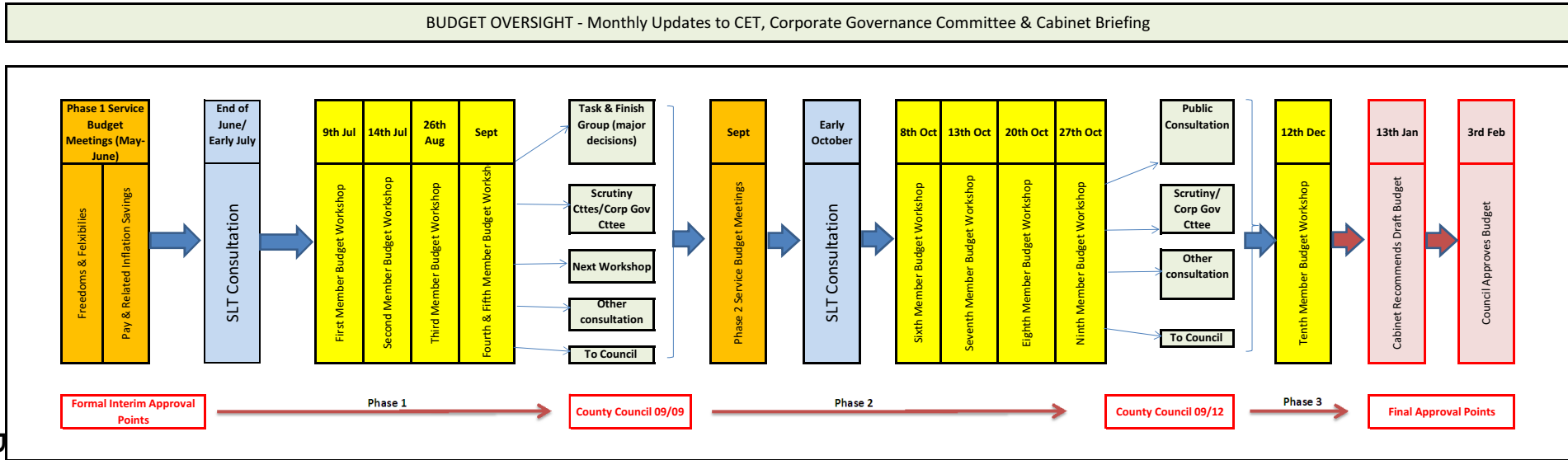
This page is intentionally left blank

Appendix 3 Budget Savings Targets 2015/16 - 2016/17 £m



This page is intentionally left blank

BUDGET PROCESS 2015/16



This page is intentionally left blank

Report To:	Cabinet
Date of Meeting:	25th November 2014
Lead Member / Officer:	Councillor Bobby Feeley Lead Member for Social Care and Children's Services
Report Author:	Sophie Haworth-Booth Commissioning and Tendering Officer
Title:	Denbighshire Supporting People Local Commissioning Plan 2015-18

1. What is the report about?

The three year Local Commissioning Plan (LCP) for the Supporting People (SP) programme in Denbighshire.

2. What is the reason for making this report?

A decision is required on approving the LCP for 2015-18 prior to submission to the North Wales Regional Collaborative Committee (RCC) in January 2015.

3. What are the Recommendations?

To approve the Supporting People Local Commissioning Plan 2015-18, prior to the plan being submitted to the RCC in January 2015.

4. Report details.

Supporting People is a policy framework and funding stream to provide housing related support to vulnerable people, including; young people, older people, people fleeing domestic violence, homeless people, people with mental health needs, people with a learning disability, people with substance misuse needs, ex-offenders and others.

Housing related support aims to enable people to maintain their housing tenure, often a tenancy, by developing and maintaining their confidence and skills to live as independently as possible. The Supporting People Programme has been evaluated at national level and shown to deliver very positive financial and other benefits.

Supporting People teams across Wales are required to submit an LCP to their Regional Collaborative Committee in January of each year detailing their priorities and actions over the next 3 years, as well as a 3 year spend plan.

Current Position

Changes to the funding distribution formula for Supporting People in 2012 resulted in cuts to Denbighshire Supporting People of 20% over 5 years between 2012-13 and 2016-17. Additional cuts to all public services in Wales have resulted in further cuts to Supporting People, which are indicated to continue into 2017-18. These cuts were managed in 2012-13, 2013-14 and 2014-15 without significantly impacting on service levels, with the current grant allocation being £6.1 million for 2014-15. In a letter from Welsh Government dated 7th November 2014, the indicative budget for 2015-16 is

reduced by 10.4% at £5.5m. It is anticipated we will have a similar level of cuts in 2016-17 with a further 5% in 2017-18.

The LCP 2015-18 is focused on managing the redistribution reduction of 5.8% indicated by WG in June 2014, whilst also being in a position to respond to additional budget cuts in a way that minimises the impact on service users. This involves negotiating efficiency savings and remodelling existing projects with service providers, abandoning projects that have not yet been commissioned, and decommissioning projects that are no longer fit for purpose. Additional budget cuts potentially means decommissioning projects that are still strategically relevant, however, these decisions will only be made following a full service review and through using our Strategic Priority to Fund matrix which categorises projects as high, medium or low priority to fund. Denbighshire Supporting People are currently in the process of drafting a decommissioning strategy that will outline the approach we will take.

With an indicative reduction of 10.4% in 2015-16, followed by further cuts in subsequent years, Denbighshire Supporting People is facing a substantial loss of funding. These cuts will impact on Supporting People services delivered internally by the Council through Housing Services, Adult and Business Services and Children and Family Services; as well as those delivered externally, often by charitable organisations.

Details of the proposed actions in 2015-18 are detailed on pages 21-36 of the attached Local Commissioning Plan.

Given the uncertainty around the cuts for the next 3 years, it has not been possible to produce a 3 year spend plan. Until we are given some degree of certainty around likely funding levels, we are not in a position to plan this far ahead. Appendix 1 gives indicative reductions by provider based on indicated cuts of 10.4% for 2015-16.

5. How does the decision contribute to the Corporate Priorities?

The projects and proposed actions within the LCP will contribute to supporting Denbighshire's Corporate Plan 2012-17 in the following areas:

- Developing the local economy
- Vulnerable people are protected and are able to live as independently as possible
- Ensuring access to good quality housing
- Modernising the Council to deliver efficiencies and improve services for our customers

Regional collaboration across North Wales and a regional strategy for commissioning and delivering services will contribute towards managing the downsizing of the grant and the protection of frontline services for vulnerable groups.

6. What will it cost and how will it affect other services?

The indicated budget for 2015-16 is £5,489,693, a reduction of £637,608 (10.4%). It is anticipated we will have a similar level of cuts in 2016-17 with a further 5% in 2017-18.

These cuts will inevitably have an impact on internal services funded by Denbighshire Supporting People, including; Housing, Adult and Business Services,

and Children and Family Services, as well as those delivered externally, often by charitable organisations.

The projects and changes identified will be managed within the Supporting People budget allocated to Denbighshire by the Welsh Government.

7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision? The completed EqIA template should be attached as an appendix to the report.

An Equality Impact Assessment has been completed as part of the Local Commissioning Plan 2015-18, which:

- Details the consultation carried out to develop the LCP and identify any unanticipated negative impact;
- Highlights the data collected and analysed via the needs mapping process, including anonymised data on protected characteristics;
- Acknowledges the challenges faced in implementing the cuts to services provided for vulnerable people;
- Confirms that Supporting People services are accessed by all protected characteristic groups;
- Confirms that every reasonable effort has been made to eliminate or reduce any potential disproportionate negative impact on those with protected characteristics, and that Supporting People will continue to monitor the impact of any changes made.

The full EqIA can be found on pages 37-41 of the attached LCP.

8. What consultations have been carried out with Scrutiny and others?

The Denbighshire Supporting People Planning Group (SPPG) held three meetings during the development of this report and considered needs mapping data, supply map information and feedback from stakeholders and consultation meetings.

A ten week consultation process was held from July to September, during which five meetings were attended with Service Users, and a number of stakeholder meetings were attended to present the LCP. The plan was also presented to the Supporting People Provider Forum in July. Views, comments and suggestions from the process were reported back to the SP Planning Group to inform the development of this plan.

The final document was signed off by SPPG in September 2014 and sent to all County Councillors for information. The report has been updated following receipt of the indicative grant allocation from Welsh Government on 7th November 2014. Following approval from Cabinet, the LCP will be submitted for the consideration of the North Wales Supporting People Regional Collaborative Committee in January 2015.

The final document will be published on the Supporting People pages of the Denbighshire County Council website and circulated to all existing planning groups and forums linked to Supporting People in Denbighshire.

9. Chief Finance Officer Statement

The reductions in grant funding and the implications on the Supporting People programme - and the wider impact on other social care budgets will continue to be carefully managed.

Whilst the level of cuts to the grant are particularly challenging, this is something that was envisaged several years ago and the reason why the Council agreed to establish a reserve to help mitigate the impact of cuts, particularly in Adult Services where the greatest impact is likely to be felt.

10. What risks are there and is there anything we can do to reduce them?

The proposals to manage the reduction in grant funding in 2015-16 are reasonable based on the 5.8% indicated figure.

Further cuts above 5.8% could pose significant risks to services and service users:

- The sheer scale and short notice of such cuts makes it difficult to make decisions about how to administer these cuts in a strategic and transparent way.
- Cuts must be considered regionally – not only are there potentially differing views around regional priorities to fund, but the level of cuts could destabilise entire providers/charities who work across the region.
- This can have a knock on effect of damaging provider confidence and the good relationships we have with them – this can be managed to some extent by keeping them informed, sharing information as and when we receive it, which we have done.
- It will not be possible to manage cuts of this scale by simply remodelling services to find efficiency savings, but will necessitate the decommissioning of entire services which are providing quality support. This will directly impact upon front line services and will reduce much-needed support for some of our most vulnerable residents in Denbighshire.
- Supporting People relieves the burden on already overstretched statutory services such as Social Services, Health and Police, by preventing people declining and entering into a crisis situation. Further cuts to Supporting People will place even greater pressure on these statutory services at a time when there are already significant budget cuts resulting in significant changes to public services.
- As above, the reserve will be used to mitigate cuts in Adult Services whilst alternative support arrangements are developed for adults with learning disabilities.

Grant reductions will be managed in a strategic way. The cuts will not be managed through simply “salami-slicing” budgets. Supporting People are committed to making these difficult decisions in a consultative and transparent manner which will include considering the views of affected providers, Service Users and stakeholders. Supporting People will strive to deliver more for less, but it is acknowledged that demand often outstrips provision. Supporting People will remain committed to ensuring housing related support services are maintained for the most vulnerable people across all service delivery groups. Supporting People will ensure that the support projects we continue to commission are delivering safe, high quality, innovative and person centred housing related support.

11. Power to make the Decision

Section 111 Local Government Act (1972).

By virtue of paragraph(s) 14, 15 of Part 4 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

Denbighshire County Council Supporting People Local Commissioning Plan 2015-18

Contents:

Page 35

Introduction	2
1. Strategic Priorities	5
2. Need, Supply and Service Gaps	10
3. Consultation	17
4. Priorities for Development	19
5. Service Development	21
6. Equality Impact Assessment	37
7. Spend Plan	42
Glossary	44

VERSION: Seventh draft – 7th November 2014



Introduction

*“The **Supporting People** programme offers vulnerable people the opportunity **to improve their quality of life** by providing positive services, which enable them to have greater independence and control in making choices within their lives. It promotes housing related support services, which are both cost effective, robustly funded and planned using a coordinated approach”.*

Supporting People: Policy into Practice (Ministerial Foreword, DETR, January 2001)

Denbighshire Supporting People Vision: Supporting People to Improve Their Quality of Life

Our mission statement: “We are working together to ensure the delivery of quality housing support services that enable vulnerable people to live independently or avoid homelessness”

Our Principles:

- Early Intervention
- Service User Focus
- Creative, Flexible, Proactive & Responsive Solutions
- Transparency
- Outcomes Focus

This is the second Local Commissioning Plan produced by Denbighshire County Council. It considers the housing-related support services required to meet the needs of vulnerable people residing within the county for the period 1st April 2015 to 31st March 2018.

Challenges

This plan has been developed in the context of ongoing funding cuts arising from the redistribution of Supporting People Programme Grant across Wales as well as the impact of reductions in public spending. Welfare benefit reform and budget reductions for local authorities and other services have had an indirect but significant impact on housing related support services. The Denbighshire Single Referral Pathway has reported an increased level of referrals. Delivering the savings required to meet funding cuts in this context is likely to necessitate the decommissioning of services. This plan is based on the 5.8% cuts indicated for 2015-16 by Welsh Government in June 2014.

Strategic Priority to Fund

Background:

- Denbighshire County Council Supporting People have given a commitment that grant reductions arising from redistribution will not be managed through simply “salami-slicing” budgets.
- We have proposed to adopt a strategic approach to identifying the savings required to meet the successive cuts in Denbighshire’s SP allocation over the coming years.
- A new Strategic Priority to Fund (SPTF) matrix has been developed to categorise projects as a high, medium or low priority to fund.
- The SPTF uses a small number of indicators, each of which is rated as demonstrating a High, Medium or Low priority to fund.
- The score produced by the matrix will not be a definitive indication of a project’s priority. This will also require wider debate and discussion around individual projects.
- Following consultation feedback, outcomes have been removed from the SPTF and will be considered within the wider discussions along with review findings. Supporting People will continue to consult on the SPTF separately to the Local Commissioning Plan for use in strategic planning for 2016-17.

N.B: The figures used to calculate SPTF ratings will be updated regularly as new information becomes available (e.g. following the end of each financial year).

Also, rankings may change over time in response to changes in performance, strategic priorities, need & supply maps and contract values (e.g. to match the transition from the Denbighshire’s Big Plan to the new plan published on 5th December 2014 - Supporting Independence & Resilience: Denbighshire’s Wellbeing Plan) or indeed as a result of the remodelling or tendering of services.

Opportunities

The present circumstances offer enhanced potential for collaborative and partnership working, both among different Council services and among external partners – as through the North Wales Regional Collaborative Committee. Additionally, the situation presents an opportunity for focussed, targeted and efficient commissioning: for example, to explore opportunities to promote financial inclusion through support which delivers sustainable independence and improved employability as successful outcomes for service users. At the same time, the Supporting People programme in Denbighshire complements Adult Social Services’ approach to “Supporting People in Denbighshire” (SID).

Strategic Priority to Fund - Methodology

Performance

How well is the project doing?

Service delivery:

Proportion of contracted minimum hours actually delivered:

> 100%= High

100% = Medium

< 100% = Low

Voids:

Proportion of contracted minimum spaces not occupied:

0%= High

<10% = Medium

>10% = Low

Strategic Outcomes

Is the project doing the things we most want and need?

Wellbeing Plan:

Does this project meet the needs of Denbighshire's Single Integrated Plan?

Projects are scored by ranking their client category against the number of Wellbeing Plan Actions supported.

Corporate Priorities:

Does this project meet the needs of Denbighshire's Corporate Priorities?

Projects are scored by ranking their client category against the number of Corporate Priorities supported.

Need vs. Supply

How long is the "queue" for this project?

Variance between the proportion of total referrals reporting a particular area of need and the proportion of supply units for that client group (e.g. Mental Health, Older people etc.)

Variance > 6%= High

Variance > 0 % < 6% = Medium

Variance < 0 % = Low

Local Priority Groups

Does this project meet the particular needs of Denbighshire?

Client categories are ranked according to total level of needs reported through the needs mapping exercise.

Top 4 rankings = High

Ranked 5,6 or 7 = Medium

Ranked 8 or lower = Low

Regional Priorities

Does this project meet the needs of North Wales?

Client categories are ranked according to total level of needs reported through the needs mapping exercise.

Top 4 rankings = High

Ranked 5,6 or 7 = Medium

Ranked 8 or lower = Low

Cost

What is the return on the Supporting People investment?

Annual cost:

Annual contract value

Below average cost = High

Average and above = Medium

Well above average cost = Low

Service users:

Annual contract value divided by minimum contracted service users

Below average cost = High

Average and above = Medium

Well above average cost = Low

FTE Staff:

Annual contract value divided by minimum contracted FTE staff

Below average cost = High

Average and above = Medium

Well above average cost = Low

1. Strategic Priorities

1.1. Denbighshire's Wellbeing Plan 2014-17

This is Denbighshire's second Single Integrated Plan, following the Big Plan published in 2011.

Vision

- People are active, connected & contribute to their community
- People take notice of what is going on around them, and in doing so, people keep learning about their world
- People prioritise their wellbeing and actively plan to maintain their independence

Priority Areas

- Challenges of our rural areas
- Supporting the most disadvantaged to build their resilience
- Building the capacity of communities to develop and thrive

Framework for Delivery: Five Ways to Wellbeing

Connect Be Active Take Notice Keep Learning Give

The Five Ways to Wellbeing were developed by the New Economics Foundation from evidence gathered in a UK Government-commissioned project called the Foresight Project on Mental Capital and Wellbeing. The Project, published in 2008, drew on research about mental wellbeing through life. Wellbeing - feeling good and functioning well - is positively associated with various positive health outcomes. Research tells us that positive mental states actually precede and help to cause good outcomes in health and wellbeing. For instance, studies of wellbeing have shown that the prevalence of good moods predicts working days lost through illness five years later,

likelihood of stroke six years later and of cardio-vascular disease ten years later.

What will look different as a result of the Plan?

- Wide participation in local initiatives – 'co-production' with service users in service design and delivery
- Widespread & diverse public involvement in community developments
- Vibrant cultural and educational opportunities
- Improved neighbourhood knowledge and awareness: "Neighbourliness"

Denbighshire's Wellbeing Plan Projects – Years 1-3

A number of new initiatives are being proposed to help achieve the vision.

- **Strengthening our Communities** – Understand the changes predicted for Denbighshire, and plan a resilient future.
- Understand communities' assets and needs and collaborate to develop communities rather than services.
- Support the development of **Time Banking** across the county
- **Empowering & Enabling Services** – Ensure that services reinforce people's independence and wellbeing.
- Develop a **Wellbeing Information Hub** to support people to understand and develop their wellbeing.
- **Employee Wellbeing** – empower staff to improve and maintain their wellbeing & independence. Develop a **Partnership Volunteering Strategy** for employees.
- **The Denbighshire 50** – Maximise independence & resilience for those with the poorest outcomes.

- Develop Collaborative Progression Pathways between services & organisations. Develop shared outcome monitoring

Conclusion

By focussing on individual & community independence & resilience, this plan aims to develop the right environment for people to prioritise and maintain their wellbeing; connecting and contributing to their communities to help create and sustain the Denbighshire they want.

1.2. Denbighshire County Council's Strategic Equality Plan

Our Equality Objectives

We have agreed to contribute to each of the six broad regional objectives and have added a seventh objective of our own about managing equality related issues which are identified by our impact assessment process. Therefore our seven equality objectives are:

- Reducing health inequalities
- Reducing unequal outcomes in education to maximise individual potential
- Reducing inequalities in employment and pay
- Reducing inequalities in personal safety
- Reducing inequalities in representation and voice
- Reducing inequalities in access to information, services, buildings and the environment
- Managing identified equality and fairness issues as part of our Business Planning and Performance Management Framework

These are broad long-term objectives and will involve focusing on different areas of priority over time.

1.3. Supporting Independence In Denbighshire

Denbighshire's Adult & Business Services agenda following the philosophy of the Five Ways to Wellbeing (see above).

Principles:

- Independence
- Empowerment
- Inclusion

Journey:

- Active Community that Supports Wellbeing
- Universal Services that Optimise Independence
- Accessible Advice & Information that Supports Wellbeing & Independence
- A Single Point of Access to Community Health and Social Care
- Short-term Therapeutic Intervention that Maximises Independence
- Stable Managed Support

1.4. Financial Inclusion

Key themes:

- Access to mainstream Financial Services
- Financial capability (to include digital inclusion)
- Accessible financial and debt advice
- Income maximisation
- Access to affordable credit and loans

Aims of the Financial Inclusion Together Project:

- To improve the strategic co-ordination and collaboration of services across Conwy and Denbighshire to ensure that financial inclusion is integrated and embedded into the

normal service delivery of relevant public, private and third sector organisations.

- To improve access to quality financial inclusion information and advice services which will ensure that people in Conwy and Denbighshire are empowered to manage a challenging economic future.
- To help the people we serve be more financially included, mitigating and preventing the effects of poverty

1.5. Fuel Poverty Action Plan

- Training and Awareness: Staff and volunteers are trained and use toolkits which enable them to identify and empower people to eliminate their fuel poverty.
- Publicity and Promotion: People at risk of fuel poverty are encouraged to access relevant information and advice.
- Reduce fuel poverty through projects, especially in rural areas.
- Reducing home poverty: Ensure that people have the money to keep warm.

1.6. Homelessness

Denbighshire's Corporate Plan 2012-17 outlines seven priorities, which include:

- Vulnerable People are protected and are able to live as independently as possible
- Ensuring access to good quality housing

The Homelessness Team continue to seek alternatives to bed and breakfast accommodation and proactively pursue the route of prevention and support for homeless people.

1.6.1. Housing Services Service Standards 2011

- We will seek to prevent homelessness through early intervention, safeguarding of existing accommodation or

arrangement of an alternative which is affordable and of an appropriate standard. Where this is not possible, we will deal fairly and transparently with formal applications for homelessness.

- We will access appropriate support services to help with maintaining your temporary accommodation and with other issues which can arise at a time of homelessness.
- When we arrange temporary or permanent accommodation, we will ensure the accommodation is of a good quality. We will ensure that all our temporary accommodation complies with the "Homelessness (Suitability of Accommodation) (Wales) Order 2006". This will include locations and property type to take into account personal circumstances.
- We will decide upon all homeless applications within 33 working days unless there are exceptional circumstances.
- We will make one reasonable offer of accommodation under the homelessness regulations.
- We will offer a formal Review of all decisions under the homelessness regulations and an independent officer will carry out Reviews within 6 weeks.
- We will work with Shelter Cymru, Women's Aid organisations, Housing Associations and other partners to ensure a range of solutions are available.

1.6.2. Housing Services Business Plan 2013-14

Outcome 1: Everyone will have the opportunity to access good quality, affordable housing designed to meet their needs now and in the future, whether they choose to rent or buy a home.

Performance measures for this outcome include:

- The percentage of all potentially homeless households for whom homelessness was prevented for at least 6 months
- The number of potentially homeless people assisted to find a home

Outcome 2: To build communities which are strong and sustainable with good community spirit and engaged tenants

Outcome 3: Local Authority tenants live in high quality, modern, well-maintained homes

Outcome 4: The development, regeneration and use of land and buildings meet the need of communities and businesses

Outcome 5: The Housing & Community Development is efficient and well-managed

1.6.3. Draft Local Housing Strategy 2014 to 2019

Vision: Everyone is supported to live with pride in homes that meet their needs, within the vibrant and sustainable communities that Denbighshire aspires to.

Theme 1 Construction: To ensure homes are built to meet the changing needs and demands of households and contribute to the economic strength of the County.

Theme 2 Consolidation: To build on the successes achieved, and to protect and improve the County's existing natural and built assets

Housing Options – Local authorities and partners must:

- Do more to prevent homelessness, and improve housing services to help people, particularly those who are vulnerable, to lead healthy, independent, lives.
- Make a significant contribution towards our long-term vision of ending intentionality of family homelessness by 2019.

Homelessness

- Denbighshire operate a targeted pilot project to home vulnerable adults in the Private Rented Sector to sustain tenancies in the long term to avoid repeat presentations and placements in temporary accommodation.
- The Council are also working with landlords to help house people under 35 (primarily 25-35) in house shares.
- Information & advice will be extended to all residents experiencing pressures relating to housing.

Gypsies and Travellers

The 2013 Gypsy and Traveller Accommodation Needs Assessment recognised the need to address the specific housing needs of these communities through cross border initiatives.

1.7. Social Services and Well-being (Wales) Act 2014

The Social Services and Well-being (Wales) Act became law on 1 May 2014. It provides the legal framework for improving the well-being of people who need care and support, and carers who need support, and for transforming social services in Wales.

The White Paper 'Sustainable Social Services for Wales: A Framework for Action' highlighted a number of challenges faced by public services in Wales including demographic changes, increased expectations from those who access care and support as well as continuing hard economic realities. The Act aims to address these issues and in doing so, give people greater freedom to decide which services they need while offering consistent, high-quality services across the country.

The Act will transform the way social services are delivered, promoting people's independence to give them stronger voice and control.

Integration and simplification of the law will also provide greater consistency and clarity to:

- people who use social services
- their carers
- local authority staff and their partner organisations
- the courts and the judiciary.

The Act will promote equality, improve the quality of services and enhance access to the provision of information people receive. It also encourages a renewed focus on prevention and early intervention.

Some of the functions within the new Act have similarities to the support services funded by the Supporting People programme, so it will be necessary to consider the implications of the Act on Supporting People.

1.8. Welsh Language Scheme (Revised 2009)

Denbighshire County Council aims to safeguard and promote the use of the Welsh language throughout Denbighshire through the services it provides, through the partners it works with and through its role as a major employer and contractor within the county.

The council's Welsh Language Scheme is linked to its Corporate Equalities Policy which is designed to assist the council in working towards:

- Fair treatment for all;
- Elimination of disadvantage; and
- Recognition and inclusion of previously excluded groups.

The council aims to achieve a situation where staff who come into contact with the public are bilingual and that the services it provides to the public are available bilingually. In doing so the council will ensure it is:

- offering the public the right to choose which language to use;
- recognising that members of the public can express their views and needs better in their preferred language;
- recognising that enabling the public to use their preferred language is a matter of good practice, not a concession;
- recognising that denying people the right to use their preferred language could place them at a real disadvantage.

2. Need, Supply & Service Gaps

2.1. Needs Mapping Exercise (NME) Analysis

2.1.1. All Reported Needs

2013-14 was the second year of the operation of the single Needs Mapping database across all six North Wales counties. This has enabled a like-for like comparison of two years needs mapping information. 1204 forms were recorded for Denbighshire in 2013-14, comparable to 1204 the previous year.

The picture of presenting need in Denbighshire is largely stable and is similar to that described in the Local Commissioning Plan 2014-15. There has been a fall-off in the reporting of low level needs across the board, with the rate down by 42%.

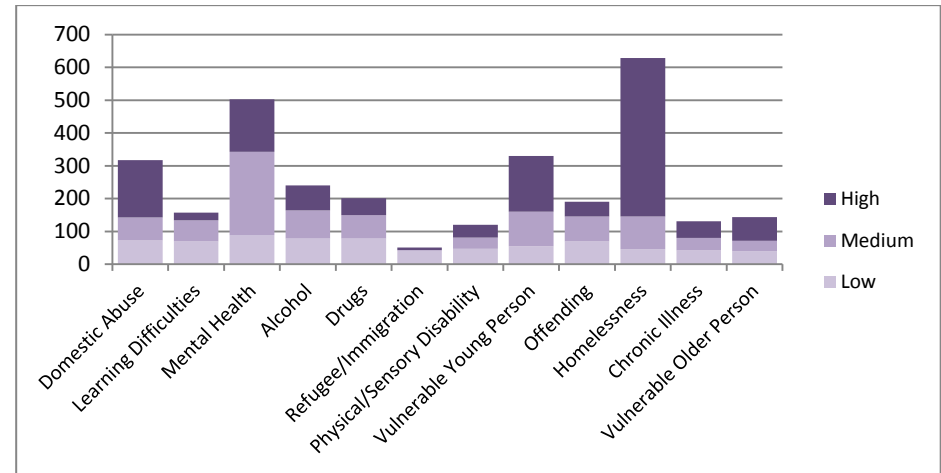
Recent years' gradual increase in the proportion of forms reporting Mental Health related needs has been sustained and remains stable at 42%. This is again the second highest area of need after Homelessness at 52%.

Historically, the second highest area of need has been domestic abuse. Though the number of forms reporting this has again fallen, domestic abuse remains a very common and significant issue, being cited on 317 forms (26%).

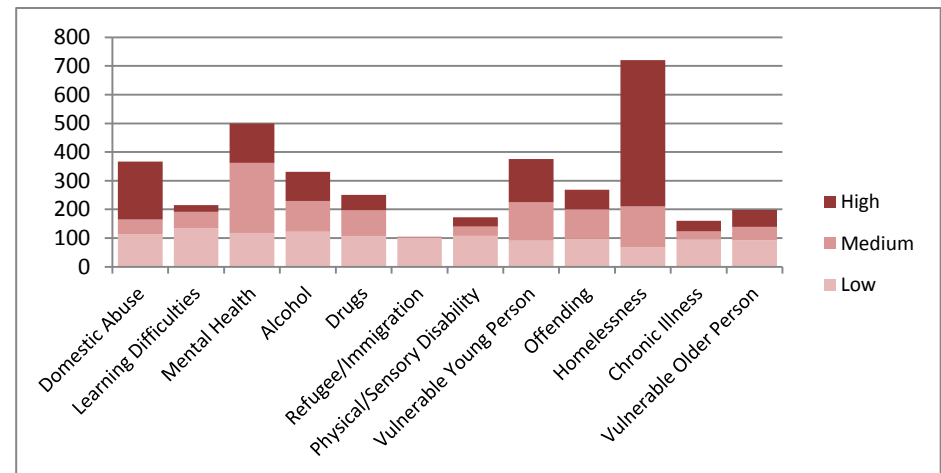
Other significant areas of need include substance misuse, with alcohol related needs indicated on 20% of forms and drugs on 17%.

Numbers indicating needs as a vulnerable young person are also very high at 330 (27%), though this is a decrease on the previous year. Patterns of need among the 16-24 age group are very similar to the pattern among needs mapping forms in general, though the proportion reporting needs arising from homelessness is much higher at 80%.

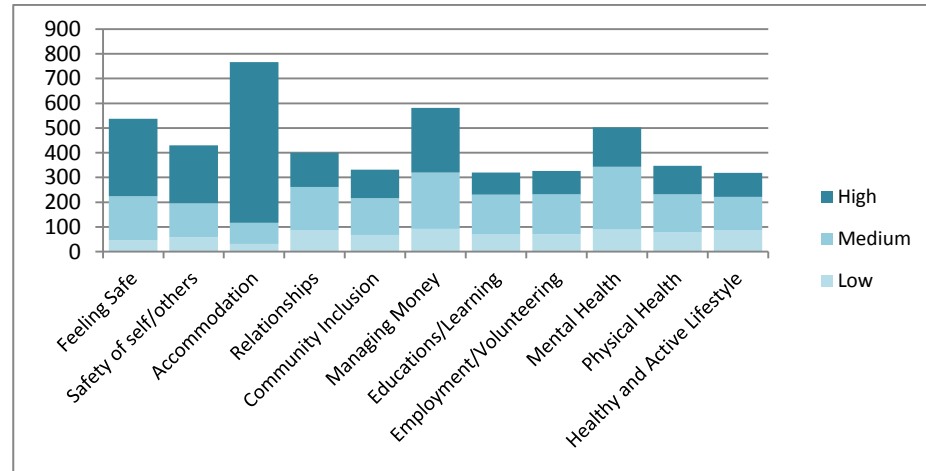
Support Needs 2013-14



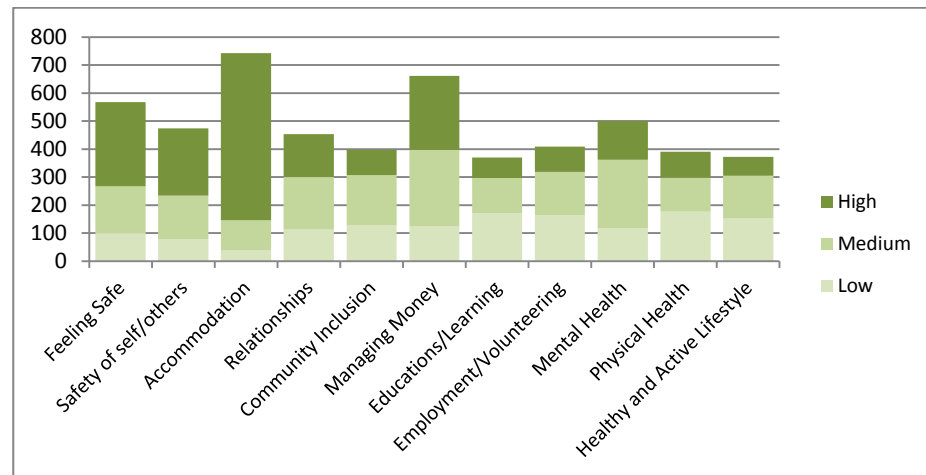
Support Needs 2012-13



Required Outcomes 2013-14



Required Outcomes 2012-13



There has been a decrease in presenting need associated with offending from 269 forms in 2012-13 to 190 last year. This may simply reflect a reduction in the numbers of ex-offenders requiring support. However, to ensure that this group continue to be able to access support when needed, potential causes will to be explored with providers, referrers and other stakeholders. It is possible that the change may be in some way connected to recent changes in the Probation Service or proposed changes in the imminent Welsh Housing Bill. Alternatively, it may relate to factors relating to the operation of the needs mapping or referrals processes, which have highlighted a significant reduction in referrals to Supporting People from both the Probation Service and Police.

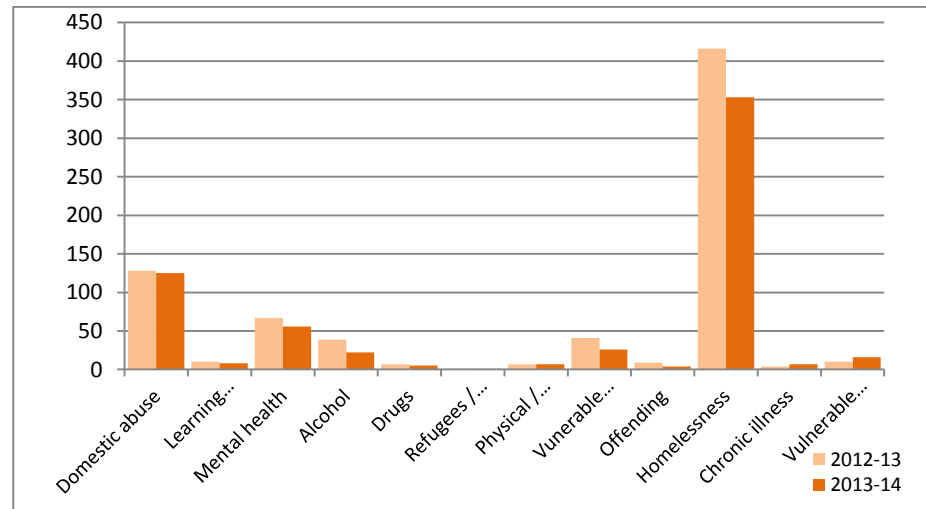
There has also been a 9% fall in reported needs associated with the outcome “Contributing to the safety of myself and others.” This outcome has historically related to needs around offending, anti-social behaviour etc. and so may be connected to changes in offending needs

The pattern of presenting need associated with the required outcomes (in line with the Supporting People outcomes framework) has remained broadly stable. The most numerous reported needs are associated with managing accommodation (64% of forms) and managing money (48%).

The reporting of needs associated with employment & volunteering and with education & learning have both fallen, as have needs around managing relationships and community inclusion. It will be interesting to compare this needs information with outcomes data over successive years as this becomes available.

2.1.2. Lead Needs

Lead Needs 2012-13 & 2013-14



People completing needs mapping forms are asked to nominate a “lead need” and a comparison of data from 2012-13 and 2013-14 data is shown in the chart above. By this measure, the need for support around domestic abuse remains second only to homelessness, perhaps reflecting the primacy and urgency of this issue for those experiencing abuse.

2.1.3. Personal & Household Information

There has been a slight shift in gender balance from male to female (2012-13 53% female, 2013-14 58% female)

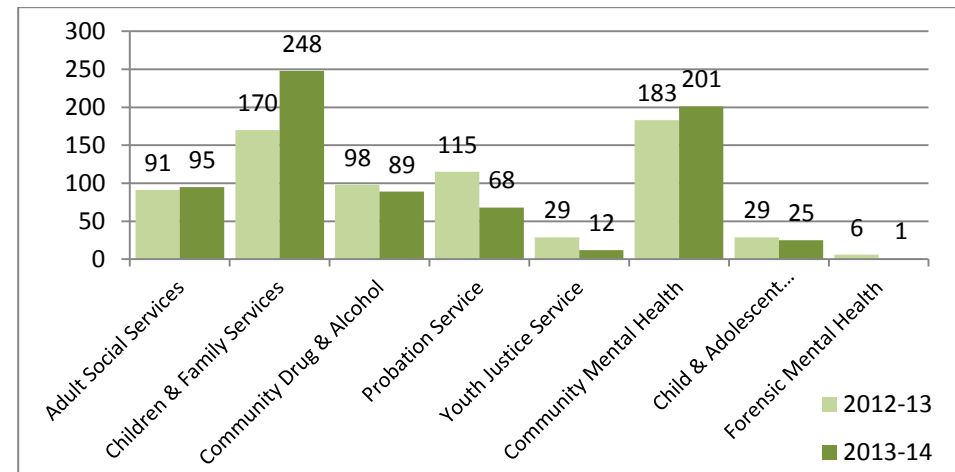
The age breakdown indicated by forms has been broadly stable.

There have been increases in numbers living with partners, those with dependent children and particularly single parents, suggesting an increase in needs among family groups.

Personal & Household Data 2012-13 & 2013-14

Gender	2012-13	2013-14
Female	641	695
Male	563	509
Live with Partner	166	197
Dependent Children	305	387
Single Parent	206	263
Pregnant	59	56
Dependent Adults	40	32
Age	2012-13	2013-14
16-24	478	488
25-40	379	363
41-60	277	262
61 or over	70	91

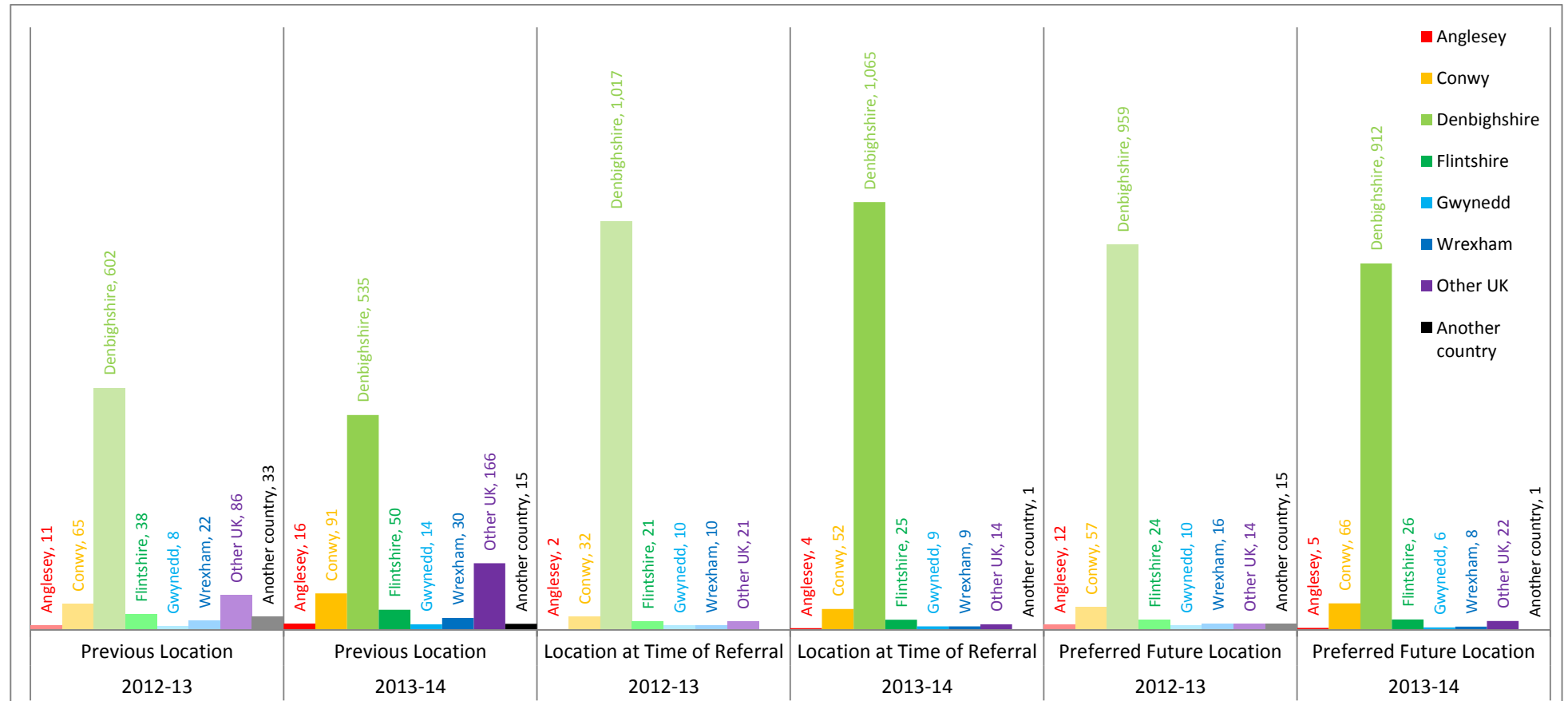
This is reflected in reported engagement with other services, with a very clear increase among those accessing Children and Family Services from 170 to 248.



There has also been a very significant fall in those reporting engagement with the Probation Service from 115 to 68. This may be connected to the fall in those reporting offending related needs referred to above.

2.1.4. Accommodation Needs

Service Users' Locations 2012-13 & 2013-14

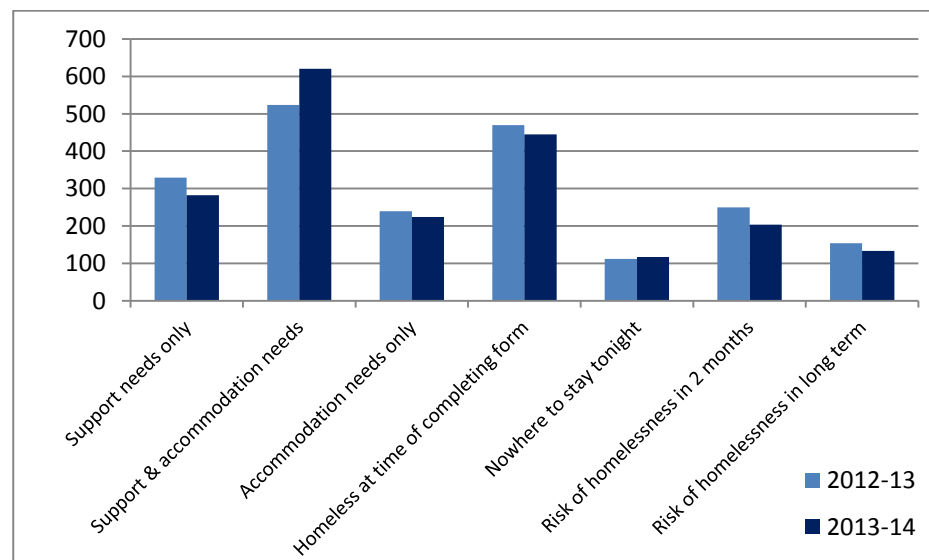


Page 47

There is a common perception that Supporting People services attract people with support needs from outside the local area. The chart above compares information from needs mapping forms received in 2013-13 and 2013-14. It examines data provided by referrers regarding the previous, current and preferred locations of the people they refer for support services.

In each instance, by far the largest proportion of service users specify a location within Denbighshire. Given the common perception of high levels of transience among vulnerable groups accessing support services, the numbers specifying previous locations outside Denbighshire are low. Almost half of all forms indicate living at a current location for more than a year.

In 2013-14 844 out of 1204 needs mapping forms indicated accommodation needs. 445 indicated homelessness at the time of completion.



2013-14 saw a 12% increase in those reporting current accommodation as “no fixed abode” and a 73% increase in those reporting rough sleeping.

Numbers of forms from those living in housing association properties has risen a little. The pattern of current accommodation has remained largely stable with the largest group living in the private rented sector, as previously.

There has been a marked fall in those reporting current accommodation as “Prison”. Though the numbers involved are too small to be statistically significant, taken with other data about offenders, this may warrant further investigation.

Significant changes in “Other Fixed Accommodation” and “Other No Fixed Abode” appear anomalous and may be attributable to improved reporting. Further consultation may explain this.

Current Accommodation	2012-13	2013-14
Council Housing	77	72
Housing association	85	103
Private rented	307	326
Home owner	62	56
Caravan or mobile home	8	13
Other Fixed Accommodation	156	101
Rough sleeping	40	69
Night shelter / hostel	54	44
Hotel or B&B	41	60
Family or friends short term	160	145
Hospital	9	11
Prison	13	3
Other No Fixed Abode	12	37

2.1.5. Current & previous members of UK Armed Forces

The needs mapping form includes a space to indicate membership of the armed forces, but this is very rarely completed. In the last two years, only 11 people have indicated membership of the forces.

This absence of needs mapping data may be due to a number of factors:

- Veterans fall into many other needs groups, e.g. mental health substance misuse etc.
- People may not disclose they are ex-forces for a number of reasons
- There may be a stigma attached to asking for help
- Veterans may be accessing services not funded by Supporting People and outside the needs mapping exercise.

2.2. Supply Analysis

Client Spend Category	Projects	SUs	FTE	Spend Plan 2014-15	
Domestic Abuse (Women)	8	40	11	412,443	6.7%
Domestic Abuse (Men)	1	2	1	22,003	0.4%
Learning Disabilities	6	103	4	1,247,321	20.4%
Mental Health	10	98	19.2	551,601	9.0%
Alcohol	1	8	1.4	21,670	0.4%
Drugs	3	20	4.3	172,331	2.8%
Offending	1	4	0.9	36,388	0.6%
Refugee	0	0	0	0	0.0%
Physical/Sensory Disabilities	2	1	0.1	28,962	0.5%
Developmental Disorders (Autism)	0	0	0	0	0.0%
Chronic Illness (inc HIV, Aids)	1	7	0	7,324	0.1%
Care Leavers	0	0	0	0	0.0%
Young people (16 to 24)	9	83	25.9	963,386	15.7%
Single Parent Families	2	10	2.3	98,177	1.6%
Families	4	89	15.3	634,396	10.4%
Single people (25 to 54)	1	4	4.5	127,470	2.1%
People over 55	5	1308	18.6	631,710	10.3%
Generic	13	290	20.2	745,274	12.2%
Alarms	9	1729	0	113,485	1.9%

In the present funding environment, with significant cuts to Denbighshire's Supporting People Programme Grant, the principle requirement in managing the supply of services will be the need to identify cost savings. Going forward, this will involve the reconfiguration, reduction and potential decommissioning of services. It is unlikely that resources will be available for the commissioning of new support projects unless they are reallocated from existing provision.

All Denbighshire commissioned services have been subject to successive review processes. Those transferred from direct Welsh Government administration will all have been reviewed by the end of 2014. There is every indication that all services are

strategically relevant. Their comparative strategic priority will be determined over the coming financial year.

The pattern and distribution of support provision has been proactively and progressively aligned with a largely stable pattern of presenting need over successive commissioning cycles and through repeated iterations of the Supporting People Operational Plan and Local Commissioning Plan processes.

Levels of service provision and funding will need to be considered in the context of the strategic priorities identified in Section 1 above. Continued investment can only be justified if supported by evidence of need and demand as well as evidence of the successful delivery of sustainable outcomes for service users.

Location	Projects	SUs	FTE
Denbighshire	51	3452	84.9
North Denbighshire	5	17	13.1
South Denbighshire	1	10	1.3
Rhyl	12	192	22.4
Prestatyn	3	97	1.1
Elwy	0	0	0
Denbigh	4	14	8.3
Ruthin	1	22	0
Dee Valley	0	0	0

The majority of projects serve the whole County of Denbighshire, whilst Supported Housing projects are location-specific. These projects are geographically distributed in broad proportion with the population of the county and hence are largely concentrated in the north. This is consistent with the distribution of presenting need.

The needs of rural communities are addressed through the provision of floating support and the effectiveness of this approach may be considered for further investigation. This may present an opportunity for regional commissioning which might

deliver improved service levels and quality as well as securing efficiency savings through the pooling of resources,

2.3. Service Gaps

Clear gaps in provision exist for People with Refugee status, People with Developmental Disorders (i.e. Autism) and Young People who are Care Leavers where Supporting People do not presently fund specific housing related support services (although other services are available).

Numbers of people reporting needs related to refugee status in Denbighshire are relatively low. This might potentially be an area for regional or sub-regional collaboration and may be considered for inclusion in the Regional Collaborative Committee's strategic plan.

People with developmental disorders (including Autistic Spectrum Disorder and Asperger's Syndrome) have previously been included in the Learning Disabilities client group. No specific data in this area are collected through the needs mapping exercise, however, anecdotal evidence suggest there is a growing need amongst this client group. Colleagues in the Councils' Complex Disabilities team in Social Services have identified a potential need to develop a model of supported housing for people with this group. Given the present lack of services in this area, we will explore the possibility of commissioning such a service if resources can be reallocated from within the learning disabilities portfolio.

Supporting People are committed to collecting data from other sources and will develop proportionate responses to service gaps for People with Refugee Status and People with Developmental Disorders.

N.B: A decision was previously taken to ensure that ex-offenders are able to access generic and other services and so specialist

provision for this client group is low. Similarly, Young people leaving care are able to access generic Young People's support provision.

3. Consultation

The Supporting People Planning Group will hold three meetings during the development of the plan to consider Needs Mapping (NM) data, supply map information and feedback from stakeholders and consultation meetings.

A ten week consultation process encompassing current support providers and service users and other stakeholders was held from July to September 2014. Views, comments and suggestions from the process were reported back to the SP Planning Group to inform the development of this plan and are summarised briefly below.

The final document will be submitted to the Denbighshire Supporting People Planning Group in September 2014, to the Council's Communities Scrutiny Committee in October, and to the Council's Cabinet for approval in November.

The document will be submitted for the consideration of the North Wales Supporting People Regional Collaborative Committee in January 2015, to inform the development of the next North Wales Regional Plan.

The final document will be published on the Supporting People pages of the Denbighshire County Council website and circulated to all existing planning groups and forums linked to Supporting People in Denbighshire.

3.1. Findings from Consultation

3.1.1. Service Users

Ty Mor (9th July)

- Happy with the service, it has helped.

Mind (30th July)

- Would like reassurance there will be no further cuts.
- Staff are trying to sustain support hours needed.

Y Dyfodol (31st July)

- Staff should be recognised for the work they do, they're really helpful.
- Service users and staff have noticed there are a lot of younger people in the project (16-17 year olds).

Nest (11th August)

- Project has been really good.
- Understood need to cut costs, but combining projects run by separate organisations could have an impact on service users if not organised well.

North Denbighshire Domestic Abuse Services (15th August)

- Very happy with service, staff really help with any problems.

3.1.2. Providers

Individual Providers:

Cais (15/16th July)

- Staff seeing a rise in service users with undiagnosed disorders such as autism and attention deficit hyperactivity disorder.

Provider Forum:

Local Commissioning Plan launch (2nd July)

- Issues raised with outcomes and how this feeds into SPTF.
- Lucky to still have ringfence, must demonstrate quantitative outcomes in light of cuts.

Full Provider Forum (23rd July)

- SPTF – we know we have to measure performance but this is very generalised.
- More data available compared to other authorities due to Single Pathway requiring needs mapping completion.

3.1.3. Other Stakeholders

Feedback from a number of internal stakeholders

- Need to explore whether CSE Project has potential to be jointly commissioned locally and regionally.
- It would be useful to know if the projects have been successful in delivering sustainable outcomes for people.
- What do you think the future projected needs of service users will be?
- There is a lack of suitable property available for people displaying very risky behaviour.
- Where projects are regional, does evidence of need and usage in Denbighshire support our investment?
- Understand cost savings benefit of combining projects which are very similar.
- Single Pathway could link in with new Denbighshire County Council Single Point of Access.
- Supporting People should feed in to Wellbeing Plan's 'Top 50'.
- SPTF is too complicated.

4. Priorities for Development

4.1. Community Support Model

Develop a model of community support where sessions are held in appropriate and accessible settings in the community, away from service users homes, as a means of efficiently and economically delivering low level services.

4.2. 24:7 Support Model

Consider how to develop a model of intense, flexible 24:7 support within current provision to meet the needs of high needs high risk single people, couples and families who are hard to reach and hard to engage with, as a means of preventing repeat presentations and failure to progress.

4.3. Services for People with Offending Related Support Needs

To further investigate the apparent fall in demand for support from people with needs related to offending, considering referrals data and building links with relevant organisations to ensure clear referral routes.

4.4. Service User Involvement

Denbighshire County Council team will implement the regional statement of service user involvement agreed by the North Wales Regional Collaborative Committee.

4.5. Denbighshire Top 50

To contribute to the identification of Denbighshire's top 50 individuals or families who are collectively having the biggest impact on all public services and work towards a more coordinated approach to supporting these individuals or families, reducing duplication.

Project(s)	Affected providers	Priority 2015-18
4.6. Women & Men experiencing Domestic Abuse		
<ul style="list-style-type: none"> Additional Refuge Units Families (Domestic Violence) North Denbighshire Domestic Abuse Supported Housing North Denbighshire Refuge Rhyl Cluster South Denbighshire Domestic Abuse Floating Support South Denbighshire Domestic Abuse Supported Housing South Denbighshire Refuge 	<p>North Denbighshire Domestic Abuse Service</p> <p>Glyndwr Women's Aid</p> <p>Hafan Cymru</p>	<p>Stage one of the remodelling of Denbighshire's domestic abuse services is in the process of implementation and is progressing successfully to date.</p> <p>Stage two remodelling will be considered in the context of developing regional priorities and confirmed Welsh Government budget allocation.</p> <ul style="list-style-type: none"> Continue to review the configuration of Refuge accommodation in the north of the county. Seek to secure a third unit of supported housing Floating support services will be combined into a single contract Staffing at Rhyl Cluster will increase to enhance capacity to support higher needs and higher risk.

4.7. People with Learning Disabilities

<ul style="list-style-type: none"> DCC Learning Disabilities – Community Living 	Denbighshire County Council	<p>As identified in the Scrutiny report 24/06/13, Adult Services to continue reduce overall funding to reflect overall grant cuts.</p> <p>Proposals for reconfiguration to be developed following the conclusion of the ongoing SP Solutions review and in response to its recommendations.</p> <p>(see also 4.7 below)</p>
--	-----------------------------	---

4.8. People with Developmental Disorders (i.e. Autism)

<ul style="list-style-type: none"> DCC Learning Disabilities – Community Living 	Denbighshire County Council	<p>To give consideration to the possibility of redeploying funding within the DCC Learning Disabilities Community Living allocation to develop a small supported housing project for people with a diagnosis of high functioning autistic spectrum disorder.</p>
--	-----------------------------	--

4.9. Generic/Floating support/Peripatetic (tenancy support services which cover a range of user needs)

<ul style="list-style-type: none"> Night Shelter Rhyl Resettlement Project 	Nacro Cymru	<p>To continue to pursue the development of a new model of services for Rough Sleepers following the closure of the present Night Shelter in October 2014.</p> <p>(NB: Following a legal judgement in 2013, users of the Night Shelter lost entitlement to Housing Benefit. Supporting People provided additional funding until the end of the present contract in October 2014. This position is not sustainable in the context of budget cuts.</p> <p>Also, the recent review of the service suggests that it cannot readily be characterised as housing related support. In its present form, its eligibility for Supporting People funding is therefore questionable.</p> <p>As a result, a need to commission a new service for rough sleepers has been identified. This will be based on the No Second Night Out model which has been successful in other areas. It will still include some emergency beds but will mainly focus on providing support through a short term hostel and a Housing First service.)</p>
--	-------------	---

5. Service Development – Proposed Actions 2015 -16, 2016-17 & 2017-18

All Supporting People projects are listed below with details of proposed actions for 2015-16, 2016-17 and 2017-18.

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
Women experiencing Domestic Abuse				
BAWSO Domestic Abuse Floating Support Project Provider: BAWSO A project for vulnerable people who have domestic violence related support needs.	Floating Support 6 - 24 Months Min SUs: 2 FTE: 0.2	Implement second phase of remodelling plans for Domestic Abuse services in Denbighshire.		
GWA Domestic Abuse FS Provider: GWA A project for vulnerable people who have domestic violence related support needs.	Floating Support 6 - 24 Months Min SUs: 10 FTE: 1.3			
GWA Refuge Provider: GWA To provide refuge to women and their children who are experiencing physical, mental, emotional, financial or sexual abuse. The refuge has one unit of accommodation suitable for disabled access.	Supported Housing < 6 Months Min SUs: 5 FTE: 2.5			
Hafan Cymru Floating Support Project Provider: Hafan Cymru A project for vulnerable people who have domestic violence related support needs.	Floating Support 6 - 24 Months Min SUs: 8 FTE: 1			
Hafan Cymru Rhyl Cluster Provider: Hafan Cymru A project for homeless families. Key areas of support include: Emotional, health & wellbeing, financial management, social involvement, learning and employment choices, basic skills, children, home management, their future i.e. housing - move on. (1 unit is partially adapted for 1 disabled person).	Supported Housing < 6 Months Min SUs: 5 FTE: 2.5			
Hafan Cymru Supported Housing Project Provider: Hafan Cymru A project for vulnerable people who have domestic violence related support needs.	Supported Housing < 6 Months Min SUs: 3 FTE: 1.5			

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
NDDAS - Refuge Provider: NDDAS To provide refuge to women and their children who are experiencing physical, mental, emotional, financial or sexual abuse.	Supported Housing < 6 Months Min SUs: 3 FTE: 1.5			
NDDAS DA FS Project Provider: NDDAS A project for vulnerable people who have domestic violence related support needs.	Floating Support 6 - 24 Months Min SUs: 4 FTE: 0.5			

Men experiencing Domestic Abuse

NDDAS - Refuge Provider: NDDAS To provide refuge for people (including men) who are experiencing physical, mental, emotional, financial or sexual abuse and cannot access communal refuge provision.	Supported Housing < 6 Months Min SUs: 2 FTE: 1	Implement second phase of remodelling plans for Domestic Abuse services in Denbighshire.		
--	---	--	--	--

People with Learning Disabilities

Anheddau Provider: Anheddau Cyf A low level support project specifically for two service users who have a learning disability and require continuing support.	Floating Support > 24 months Min SUs: 2 FTE: 0.2			
DCC Adult Placement Scheme Provider: DCC	Floating Support > 24 months Min SUs: FTE:			
DCC LD Community Living - O/T Support Provider: DCC Adult & Business Services	Floating Support > 24 months Min SUs: 39 FTE: 1	Consider the future of this role in light of the review findings of DCC LD Community Living.		

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
DCC Learning Disabilities Purchasing Team Provider: DCC	Supported Housing > 24 months Min SUs: 39 FTE:	As identified in scrutiny report 24/06/13, Adult Services to continue to reduce overall funding year on year. Subject to review findings, consider redeploying funding to develop a small supported housing project for people with a diagnosis of high functioning autistic spectrum disorder.		
Keyring Denbighshire Provider: Keyring Ltd A project for people with diagnosed learning disabilities, autistic spectrum disorder, Asperger's syndrome, acquired brain injury or other similar needs.	Floating Support 6 - 24 months Min SUs: 18 FTE: 1.9			
Street Cred Provider: Cymryd Rhan A project for people aged 18 or over with learning difficulties or low level learning disabilities, with the focus on those who are likely to dip in and out of statutory services at times of difficulty or crisis.	Floating Support 6 - 24 months Min SUs: 5 FTE: 0.9			

People with Mental Health Issues

ABBA Provider: Cymryd Rhan A project for people who are experiencing early signs of dementia, and who could potentially experience difficulties in maintaining their independence due to memory problems, depression, psychosis or similar problems.	Floating Support 6 - 24 months Min SUs: 20 FTE: 1.9			
--	--	--	--	--

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
<p>ACTS Provider: Hafal Ltd A project for people with mental health needs aged 18 or over who have diagnosed mental health needs are accessing secondary mental health services.</p>	<p>Floating Support 6 - 24 months Min SUs: 12 FTE: 2.4</p>			
<p>CAIS MH support 'Gracelands' Provider: CAIS Ltd One unit of low level/ongoing support for a service user with long term mental health and substance misuse needs and a high risk of homelessness.</p>	<p>Floating Support > 24 months Min SUs: 1 FTE: 0.3</p>	<p>Subject to review findings, consider remodelling CAIS FS, Move On, Graceland & possibly OFA into one flexible project.</p>		
<p>Four Walls Provider: Hafal A project for people with mental health needs who are either homeless or threatened with homelessness. This service is for people who are not receiving secondary mental health services, but who may be receiving primary care. The project will also support people who are identified as having mental health needs through a homeless assessment.</p>	<p>Floating Support 6 - 24 months Min SUs: 8 FTE: 1.8</p>			
<p>Hafan Cymru Mental Health single sex environment Provider: Hafan Cymru A project for vulnerable single females with no dependent children who are resident in Denbighshire and who have mental health needs.</p>	<p>Floating Support 6 - 24 months Min SUs: 4 FTE: 0.9</p>			
<p>Mental Health Homeless Supported Housing - Hafal Provider: Hafal A project in North Denbighshire providing accommodation and support to homeless people with mental health needs who are not accessing mental health services. Includes a core house for 4 service users with 24hr support and a cluster of four nearby properties for individuals ready to leave the core house.</p>	<p>Supported Housing 6 - 24 months Min SUs: 8 FTE: 6.1</p>			
<p>MIND Supported Housing Provider: Vale of Clwyd MIND A project for people with enduring mental health needs who are engaged with secondary mental health services and living in specific Vale of Clwyd Mind properties.</p>	<p>Supported Housing > 24 months Min SUs: 19 FTE: 0.5</p>			

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
Grwp Cynefin Phase 1 & 2 (MH High & Low Level) Provider: Grwp Cynefin A project for people with mental health issues. A higher level of support is initially provided for 7 tenants. A further 4 low level support spaces are made available for those who are ready to move to a lower level of support.	Floating Support 6 - 24 months Min SUs: 11 FTE: 0.9	Subject to review findings, consider remodelling Phases 1 & 2 into one flexible project with reduced funding.		
Ty Mor Provider: CMHT A hybrid supported accommodation and floating support service for people who have diagnosed mental health needs and are accessing secondary mental health services.	Supported Housing > 24 months Min SUs: 10 FTE: 3.4			
New MH FS Worker Provider: tbc A flexible project for people with complex, multiple needs including high level mental health needs.	Floating Support 6 - 24 months Min SUs: 5 FTE: 1	New project not yet commissioned. If progressed, to develop from existing resources.		

People with Substance Misuse Issues (Alcohol)

OFA Provider: CAIS Ltd A project for vulnerable single people and couples over 25 who have alcohol related support needs.	Floating Support 6 - 24 months Min SUs: 8 FTE: 1.4	Subject to review findings, consider remodelling CAIS FS, Move On, Graceland & possibly OFA into one flexible project.		
---	---	--	--	--

People with Substance Misuse Issues (Drugs & Volatile Substances)

CAIS FS Provider: CAIS Ltd A project for vulnerable single people and couples over 25 who have substance misuse related support needs.	Floating Support 6 - 24 months Min SUs: 9 FTE: 1.7	Subject to review findings, consider remodelling CAIS FS, Move On, Graceland & possibly OFA into one		
--	---	--	--	--

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
CAIS Move-on Provider: CAIS Ltd A project for vulnerable single people and couples over 25 who have substance misuse related support needs. To contribute to reducing instability and contributing to a higher success rate with treatment and reducing the likelihood of relapse.	Supported Housing 6 - 24 months Min SUs: 5 FTE: 1.2	flexible project.		
Denbighshire Doorstop Project Provider: CAIS Ltd A project for vulnerable single people and couples over 25 who have alcohol or substance misuse related support needs.	Supported Housing 6 - 24 months Min SUs: 6 FTE: 1.4	Subject to review findings, consider opportunities for the regional or sub-regional commissioning of Doorstop supported housing.		

People with Criminal Offending History

Rhyl Flats
Provider: Nacro
A service for ex-offenders age 18+. The service aims to enable Service Users to successfully manage their tenancies, to identify areas of concern and facilitate the development of the skills and knowledge necessary to enable them to deal with those issues for themselves.

Supported Housing
6 - 24 months
Min SUs: 4
FTE: 0.9

--	--	--	--

People with Refugee Status

No projects

To consider regional or sub-regional project.

People with Physical and / or Sensory Disabilities

Gwilym
Provider: H Roberts
One unit of low level/ongoing support for a service user with a physical disability.

Supported Housing
> 24 months
Min SUs: 1
FTE: 0.1

--	--	--	--

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
PDSI North Provider: DCC Adult & Business Services	Floating Support > 24 months Min SUs: FTE:			

People with Developmental Disorders (i.e. Autism)

No projects		Consider redeploying funding within the DCC LD allocation to develop a small supported housing project for people with a diagnosis of high functioning autistic spectrum disorder.		
-------------	--	--	--	--

People with Chronic Illness (including HIV, Aids)

Body Positive Provider: Body Positive A regional project for people across north Wales with AIDS, HIV and related illnesses as well as identified accommodation support needs.	Floating Support 6 - 24 months Min SUs: 7 FTE:	Support Flintshire County Council to continue this regional project across 6 Authorities.		
--	---	---	--	--

Young people who are Care Leavers

No projects - young people leaving care are able to access all generic Young People's support provision.				
--	--	--	--	--

Young people with Support Needs (16 to 24)

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
<p>CAHA Y Dyfodol Phases 1 & 2 Provider: Clwyd Alyn HA Supported Housing for young people aged 16-25. The project consists of four phases and provides a range of safe & secure accommodation to vulnerable young single people with the aim of enabling and motivating individuals to take control of their lives and achieve independence.</p>	<p>Supported Housing 6 - 24 months Min SUs: 33 FTE: 9.7</p>	<p>Remodel to allow more flexible use of staffing, accommodation and resources across an even wider range of support intensities. This will vary from very low level 'move-on' accommodation to very high intensity support for young people with very high needs who are currently accommodated in licensed Bed & Breakfast premises. To consider proposals put forward by Clwyd Alyn to use additional bed spaces in Crescent Court</p>		
<p>Child Sexual Exploitation (CSE) Worker Provider: Barnardo's Cymru To work alongside current Supporting People providers who support young people from 16 years to 25 years of age who could be at risk of child sexual exploitation (CSE).</p>	<p>Floating Support 6 - 24 months Min SUs: 5 FTE: 1</p>	<p>Short term 2013-15 project only. Consider findings of this project and share learning with colleagues internally and regionally. Recommend that the project continue using other funding streams, as not SP eligible long-term.</p>		
<p>Denbighshire & Flintshire Night Stop Service Provider: Local Solutions An emergency accommodation service in recruited private households for vulnerable single young homeless people.</p>	<p>Supported Housing < 6 months Min SUs: 5 FTE: 1</p>	<p>Support Flintshire County Council to continue with this cross boundary project to the end of the contract.</p>	<p>Review contribution to this project.</p>	

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
Denbighshire & Flintshire Supported Lodgings Provider: Local Solutions A supported accommodation service in recruited private households for vulnerable single young homeless people and young people leaving care between the ages of 16 and 21. Householders provide support to enable independent and sustainable living skills.	Supported Housing 6 - 24 months Min SUs: 9 FTE: 4.1	Support Flintshire County Council to continue with this cross boundary project.	Review contribution to this project.	
Hafan Cymru Young single people under 25 Provider: Hafan Cymru A project for vulnerable single people and couples aged under 25 with no dependent children.	Floating Support 6 - 24 months Min SUs: 5 FTE: 0.9		Remodel The Wallich Young People Generic Support and Hafan Cymru Young Single People Under 25 into a single floating support service for young people with reduced capacity and higher intensity.	
Symud Ymlaen Provider: Nacro A project for young people aged 16-25, the majority being either engaged with the Youth Justice Service or leaving Local Authority Care. The project includes a 24 hour staffed accommodation element.	Supported Housing 6 - 24 months Min SUs: 10 FTE: 2.7			
Grwp Cynefin 5 YP Provider: Grwp Cynefin A project for young single people age 16-25 to help them live independently and develop life skills in their new home.	Floating Support 6 - 24 months Min SUs: 5 FTE: 0.2	Subject to review findings, link Yr Hafod (Denbigh Young People Supported Housing) contract to help facilitate young people moving on to more independence		

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
<p>Young People Generic Support Provider: The Wallich A project for vulnerable single people and couples aged under 25 with no dependent children.</p>	<p>Floating Support 6 - 24 months Min SUs: 5 FTE: 1</p>		<p>Remodel The Wallich Young People Generic Support with Hafan Cymru Young Single People Under 25 into a single floating support service for young people with reduced capacity and higher intensity.</p>	
<p>Yr Hafod (Denbigh Young People Supported Housing) Provider: Grwp Cynefin 24hour staffed Supported Housing for young people aged 16-25 from Denbigh and the surrounding area.</p>	<p>Supported Housing 6 - 24 months Min SUs: 6 FTE: 5.3</p>	<p>Subject to review findings, link to Tai Clwyd 5 YP to help facilitate young people moving on to more independence.</p>	<p>At the end of the current contract, review the service structure, model and specification.</p>	

Single Parent Families with Support Needs

<p>Hafan Cymru RYWP SH Provider: Hafan Cymru A project for vulnerable young women age 16-25, some of whom will be pregnant or already young mothers with babies.</p>	<p>Supported Housing 6 - 24 months Min SUs: 6 FTE: 1.4</p>	<p>Subject to review findings, consider remodelling RYWP and NEST into one project.</p>		
<p>NEST Provider: Nacro A project for vulnerable single parents age 16+ who are not involved with statutory services and who need time limited support to enable them to set up home, maintain a tenancy and live independently in the community.</p>	<p>Supported Housing 6 - 24 months Min SUs: 4 FTE: 0.9</p>			

Families with Support Needs

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
Child Protection Family Support Provider: DCC Children & Family Services A project for families receiving statutory services in the areas of child protection and children in need as well as families identified as being in crisis and in urgent need of such services.	Floating Support 6 - 24 months Min SUs: 59 FTE: 9.5	Reduce staffing by not filling a long-term vacant post, allowing a reduction in funding of £20K per year.		
Hafan Cymru Families Generic (both genders) Provider: Hafan Cymru A project for vulnerable single people and couples with dependent children.	Floating Support 6 - 24 months Min SUs: 10 FTE: 1.9	Subject to review findings, remodel Hafan Cymru Families Generic and Young Families into a single project.	Consider remodelling The Wallich Vulnerable Families Generic Support with the remodelled Hafan Cymru Families service into a single floating support project for families.	
Hafan Cymru Young Families (under 25) Provider: Hafan Cymru A project for vulnerable single people and couples aged under 25 with dependent children.	Floating Support 6 - 24 months Min SUs: 10 FTE: 1.9	Subject to review findings, remodel Hafan Cymru Families Generic and Young Families into a single project.	Consider remodelling The Wallich Vulnerable Families Generic Support with the remodelled Hafan Cymru Families service into a single floating support project for families.	
Vulnerable Families Generic Support Provider: The Wallich A project for vulnerable single people and couples with dependent children.	Floating Support 6 - 24 months Min SUs: 10 FTE: 2			

Single people with Support Needs not listed above (25 to 54)

Seashells Supported Housing Provider: Seashells Ltd A 24hr staffed project for vulnerable males aged over 25.	Supported Housing 6 - 24 months Min SUs: 4 FTE: 4.5	Implement previously agreed cost savings carried forward from 2014-15		
---	--	---	--	--

People over 55 years of age with Support Needs

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
Abbeyfield - Ongoing Warden Support Provider: Abbeyfield Wales Tenure specific sheltered housing.	Sheltered Housing > 24 months Min SUs: 23 FTE:	Remodel as a single tenure neutral service with one flexible block contract for all Abbeyfield houses.		
Clwyd Alyn HA - Ty Gwylfa and Llys Erw Provider: Clwyd Alyn HA Tenure specific sheltered housing.	Sheltered Housing > 24 months Min SUs: 37 FTE: 1	Remodel as tenure neutral		
Denbighshire Supporting Independent Living (SIL) Provider: DCC Housing Tenure neutral sheltered housing.	Sheltered Housing > 24 months Min SUs: 1218 FTE: 16.6	To continue to work with DCC Housing in implementing this model of support		
Extracare Provider: DCC Adult & Business Services A time limited low level housing related support service for vulnerable older people who currently live in one of three Extracare schemes across Denbighshire and who need support to regain or maintain their independence.	Floating Support > 24 months Min SUs: 10 FTE: 1	To evaluate new service and use learning to inform plans for group support in other areas		
Grwp Cynefin - Wynnes Parc, Llys Y Faner & Outreach Provider: Grwp Cynefin Tenure specific sheltered housing.	Sheltered Housing > 24 months Min SUs: 20 FTE:	Remodel as tenure neutral		

Generic Floating support to prevent homelessness

Beginnings Floating Support Project Provider: Clwyd Alyn HA A project for people over 25 without dependent children	Floating Support 6 - 24 months Min SUs: 40 FTE: 2.5	Subject to further review findings, remodel Beginnings, Denbighshire Generic FS and Rhyl Coastal	Consider further remodelling into generic regional floating support project across Conwy, Denbighshire, Flintshire, Wrexham & Powys in line with CAHA proposal.
---	--	--	---

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
CAHA Denbighshire Generic Floating support Provider: Clwyd Alyn HA Services for clients who may need some extra help in maintaining their tenancies.	Floating Support 6 - 24 months Min SUs: 6 FTE: 0.9	Strip to make one project.		
CAHA Rhyl Coastal Strip & Community Support Provider: Clwyd Alyn HA Services for clients who may need some extra help in maintaining their tenancies.	Floating Support 6 - 24 months Min SUs: 14 FTE: 0.9			
GIFT Floating Support Service Provider: The Wallich A project for people who have presented as homeless to the Denbighshire Homelessness Team, including provision for families, the over-25s, young people and those with particularly high needs. Support is allocated without regard to tenure or statutory considerations (e.g. intentionality).	Floating Support 6 - 24 months Min SUs: 60 FTE: 8.3			
Reablement Provider: DCC Adult & Business Services	Floating Support < 6 months Min SUs: FTE:	Reduce and remodel funding to contribute to a new multi-disciplinary team supporting young people with Complex Disabilities to settle and live more independently in the community.		
Rhyl Resettlement Project Provider: Nacro A tenure neutral project in the Rhyl area enabling Service Users to manage their tenancies, identify areas of concern and develop skills to deal with issues for themselves.	Floating Support < 6 months Min SUs: 8 FTE: 0.8	Implement new No Second Night Out project (see Nightshelter below)		
Grwp Cynefin FS and General Needs Provider: Grwp Cynefin Support for individual Grwp Cynefin tenants in Denbighshire to deal with tenancy issues e.g. rent arrears and antisocial behaviour.	Floating Support 6 - 24 months Min SUs: 2 FTE: 0.1			

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
Welfare Reform Provider: DCC Housing Services A short-term project for people who live in Denbighshire County Council housing and are threatened with homelessness as a result of changes to Welfare Benefits.	Floating Support < 6 months Min SUs: 10 FTE: 1	Short term 2014-15 project only.		
Men In Sheds Provider: DCC Adult & Business Services A temporary Co-ordinator to work to set up a 'Men in Sheds' project in Rhyl with the aim of expanding across the county and becoming self sustaining.	Floating Support < 6 months Min SUs: 10 FTE: 0.8	Short term 2013-15 project only. Use learning from this project to inform plans for group support in other areas.		
Outreach Worker Pilot Provider: The Wallich A combined support and information gathering project to engage with and gather data on 'hard to reach' groups.	Floating Support < 6 months Min SUs: 5 FTE: 1	Short term 2014-15 project only. Use learning from this project to inform new No Second Night Out project. Consider sub-regional Outreach Worker pilot in collaboration with Wrexham.		
Case Worker (CDA) Provider: DCC Adult & Business Services A short term project for people who are potentially threatened with homelessness or loss of independence and who need support in identifying and maintaining appropriate learning, volunteering or employment opportunities.	Floating Support < 6 months Min SUs: 5 FTE: 0.9	Short term 2014-15 project only.		
Single Pathway Project Provider: DCC Adult & Business Services To work with Supporting People service providers, statutory services and other key stakeholders to manage complex referrals through the single pathway, to coordinate multi-agency complex case meetings and to support those with complex needs in a way that enables them to maximise their independence and access opportunities.	Floating Support < 6 months Min SUs: 120 FTE: 2	Reduce funding by one FTE. Build links with internal and other key services, e.g. Single Point of Access, Children and Families Support Gateway, Team Around the Family, Families First.		

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
Housing Options Provider: DCC Housing Services A time-limited, flexible Housing Options Support service to support people who have presented as homeless or potentially homeless.	Floating Support < 6 months Min SUs: 10 FTE: 1	Short term 2014-15 project only.		

Alarm services

Abbeyfield - Alarms Provider: Abbeyfield Wales Alarm services	Alarm services > 24 months Min SUs: 23 FTE: n/a	To discuss with provider possibility of reducing funding to monitoring only, following agreement that maintenance is a Housing Benefit eligible charge.		
Clwyd Alyn HA - Sheltered Alarms Provider: Clwyd Alyn HA Alarm services	Alarm services > 24 months Min SUs: 76 FTE: n/a			
Denbighshire Warden & Alarm Services Provider: DCC Housing Alarm services	Alarm services > 24 months Min SUs: 1218 FTE: n/a		Reduce funding to monitoring only, following agreement that maintenance is a Housing Benefit eligible charge.	
Gorwel Newydd (Alarms) Provider: DCC Provider unit Alarm services	Alarm services > 24 months Min SUs: 59 FTE: n/a	To discuss with provider possibility of reducing funding to monitoring only, following agreement that maintenance is a Housing Benefit eligible charge.		
Llys Awelon - Alarms Provider: DCC Provider Unit Alarm services	Alarm services > 24 months Min SUs: 22 FTE: n/a			
Nant y Mor - Alarms Provider: DCC Provider Unit Alarm services	Alarm services > 24 months Min SUs: 59 FTE: n/a			

Project	Type	Action 2015-16	Action 2016-17	Action 2017-18
Grwp Cynefin - Alarms Provider: Grwp Cynefin Alarm services	Alarm services > 24 months Min SUs: 81 FTE: n/a	To discuss with provider possibility of reducing funding to monitoring only, following agreement that maintenance is a Housing Benefit eligible charge.		
Telecare Provider: DCC Adult & Business Services Alarm services	Alarm services > 24 months Min SUs: 166 FTE: n/a	To discuss with service possibility of reducing funding to monitoring only, following agreement that maintenance is a Housing Benefit eligible charge.		
Wales & West HA Provider: Wales & West HA Alarm services	Alarm services > 24 months Min SUs: 25 FTE: n/a	To discuss with provider possibility of reducing funding to monitoring only, following agreement that maintenance is a Housing Benefit eligible charge.		

Expenditure which does not directly link to the spend plan categories above

Night Shelter Provider: Nacro Emergency overnight accommodation for people age 18 & over available from 5pm to 9:00am seven days per week. Service users are referred to the Resettlement team for medium and long-term housing and support needs.	Supported Housing < 6 months Min SUs: 8 FTE: 2.4	Decommission current Rhyl Resettlement and Nightshelter services and reallocate funding into the provision of a more responsive and flexible new service for rough sleepers based on the No Second Night Out model.		
--	---	---	--	--

6. Equality Impact Assessment

6.1. What type of proposal / decision is being assessed?

A strategic or service plan

6.2. What is the purpose of this proposal / decision, and what change (to staff or the community) will occur as a result of its implementation?

The Supporting People Local Commissioning Plan considers the housing-related support services required to meet the needs of vulnerable people residing within the county for the period 1st April 2015 to 31st March 2018.

6.3. Does this proposal / decision require an equality impact assessment?

Yes. An equality impact assessment is required to consider the potential for the Supporting People Local Commissioning Plan to impact on local people and other stakeholders in order to prevent discrimination or harassment and promote equality and fairness, particularly concerning the protected characteristics described in the Equality Act 2010: i.e. age; disability; gender-reassignment; marriage and civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation.

6.4. Please provide a summary of the steps taken, and the information used, to carry out this assessment, including any engagement undertaken

We all need somewhere to live and most people in our community live independently, usually in a house or a flat. However some are unable to do so and housing related support enables people to live within the community with some degree of independence.

The updated Supporting People Programme Grant (SPPG) Guidance (issued June 2013) requires local authorities to produce Local Commissioning Plan (LCP) which replaces the previous Operational Plan and gives a summary of the Council's commissioning intentions.

Following the Welsh Government's aim to redistribute SP funding across Wales, Denbighshire's grant was cut in 2012-13, 2013-14 and 2014-15. It is anticipated that Welsh Government will announce further cuts to the Supporting People budget of at least 5% in each of 2015-16, 2016-17 and 2017-18. Denbighshire's SP Team has so far managed these reductions without significant impact on frontline support services. This Local Commissioning Plan has been written with the intention to continue to manage cuts in a way that minimises their effect on the people who use our services. It is important to ensure that this is carried out in a fair and equitable manner which includes consideration of the likely impact

This plan was developed in consultation with:

- A significant number of service user groups representing a broad range of the people who use Supporting People services.
- The Denbighshire Supporting People Provider Forum
- Denbighshire's multi agency Supporting People Planning Group
- Denbighshire County Council colleagues, including Housing Services and Adult and Children & Families Social Services
- Other stakeholders including the Community Safety Partnership, the Children, Young People and Families Partnership, the Older People's Reference Group, the Learning Disabilities Strategic Planning Group, the Mental Health Planning Group, Substance Misuse Action Team / Area Planning Board, The Domestic Abuse Forum and others.

Meetings were held with individual service provider organisations affected by specific proposals. The Final Plan was submitted for comment or approval to Denbighshire County Council's Communities Scrutiny Committee and Cabinet as well as to the North Wales Supporting People Regional Collaborative Committee.

The plan has been drafted with reference to Denbighshire's Wellbeing Plan and the Council's Corporate Priorities and Strategic Equality Plan.

The nature and scope of Supporting People Commissioning necessarily involves consultation with and consideration of the needs of a wide range of vulnerable people, many of whom experience discrimination. The majority of Supporting People support providers are voluntary/third sector organisations committed to provide not only services, but also advocacy and representation for a broad spectrum of vulnerable people. The wide remit of the Supporting People programme necessitates engagement with multi-sectorial strategic groups and bodies which themselves number among their membership representatives of service users and carers, voluntary/third sector organisations and statutory service providers.

Regional needs mapping forms are routinely collected by Supporting People Teams across all six North Wales counties to gather data on ethnicity, nationality, preferred language, religion, disability, carers, gender reassignment and sexual orientation in order to monitor equal access to services.

6.5. Will this proposal / decision have a positive impact on any of the protected characteristics (age; disability; gender-reassignment; marriage and civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation)?

This plan is intended to set out proposals to manage the planned cuts to supporting People funding in a way which minimises the negative impact on vulnerable people as far as possible. The services listed in the plan support people with all of the protected characteristics:

- People experiencing Domestic Abuse

- People with Learning Disabilities
- People with Mental Health Issues
- People with Alcohol Issues
- People with Substance Misuse Issues
- People with Criminal Offending History
- People with Refugee Status
- People with Physical and / or Sensory Disabilities
- People with Developmental Disorders
- People with Chronic Illness
- Young people who are Care Leavers or who have Support Needs
- Families with Support Needs
- Older people with Support Needs

The people listed will almost inevitably fall into one or more of the protected characteristics. Explicit examples of this include

- Services for Young People & Older People - Age
- Mental Health projects - Disability
- Community Living Schemes - Disability
- Women's/Men's Refuges - Sex

People from all protected characteristic groups access housing related support services. While the plan presents severe challenges to commissioners, administrators and providers, the approach taken to protecting front line services will benefit all service users.

Data on protected characteristics has been collected via the needs mapping process (see tables below). This will be reviewed to identify changes and trends. In this way we will continue to monitor the impact of changes arising from the implementation of successive Local Commissioning Plans. This will inform our assessment of the potential impact of planned changes going forward.

Ethnicity:	2012-13		2013-14	
A. White	994	82.6%	1017	84.5%
B. Mixed	17	1.4%	5	0.4%
White & Asian	3	0.2%	2	0.2%
White & Black African	3	0.2%		
White & Black Caribbean	7	0.6%	2	0.2%
Other	4	0.3%	1	0.1%
C. Asian or Asian British	5	0.4%	11	0.9%
Indian	1	0.1%	2	0.2%
Pakistani	2	0.2%	2	0.2%
Chinese			1	0.1%
Other	2	0.2%	6	0.5%
D. Black or Black British	3	0.2%	9	0.7%
African	1	0.1%	5	0.4%
Caribbean	2	0.2%	2	0.2%
Other			2	0.2%
E. Other Groups	3	0.2%	3	0.2%
Arab			1	0.1%
Gypsy / Traveller	2	0.2%	1	0.1%
Other	1	0.1%	1	0.1%

Nationality	2012-13		2013-14	
British	187	15.5%	263	21.8%
English	401	33.3%	409	34.0%
Irish	5	0.4%	11	0.9%
N Irish	4			
Scottish	12	1.0%	15	1.2%
Welsh	237	19.7%	236	19.6%
Other	15	1.2%	20	1.7%

Religion	2012-13		2013-14	
Buddhist			2	0.2%
Christian	137	11.4%	119	9.9%
Hindu	3	0.2%	2	0.2%
Muslim	2	0.2%	5	0.4%
None	378	31.4%	452	37.5%
Other	35	2.9%	32	2.7%

Language	2012-13		2013-14	
Welsh	15	1.2%	25	2.1%
English	827	68.7%	855	71.0%
BSL	1	0.1%	1	0.1%
Arabic			2	0.2%
Chinese			1	0.1%
German	1	0.1%	1	0.1%
Lithuanian	1	0.1%		
Nepalese			1	0.1%
Polish	5	0.4%	4	0.3%
Thailand			1	0.1%
Urdu			1	0.1%

Disability	2012-13		2013-14	
Mobility impairment	72	6.0%	79	6.6%
Sight impairment	19	1.6%	22	1.8%
Hearing impairment	19	1.6%	23	1.9%
Dexterity impairment	13	1.1%	15	1.2%
Learning difficulty	70	5.8%	71	5.9%
Mental health	198	16.4%	253	21.0%
Other impairment	25	2.1%	37	3.1%

Carer	2012-13		2013-14	
Yes	22	1.8%	30	2.5%

Gender Same as at Birth	2012-13		2013-14	
No	11	0.9%	7	0.6%

Sexual Orientation	2012-13		2013-14	
Heterosexual	642	53.3%	605	50.2%
Gay or Lesbian	13	1.1%	13	1.1%
Bi-sexual	2	0.2%	12	1.0%
Prefer not to say	47	3.9%	72	6.0%

6.6. Will this proposal / decision have a disproportionate negative impact on any of the protected characteristics (age; disability; gender-reassignment; marriage and civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation)?

It is not anticipated that the proposals outlined in this plan will have any disproportionate negative impacts on any of the protected characteristics.

The plan was consulted on widely in an endeavour to identify any unanticipated negative impact.

6.7. Has the proposal / decision been amended to eliminate or reduce any potential disproportionate negative impact? If no, please explain why.

The plan was/will be consulted on widely as outlined in point 6.4 above. Responses to consultation related to negative impacts will be listed below. Any further actions will be detailed in the table at point 6.8 below.

6.8. Have you identified any further actions to address and / or monitor any potential negative impact(s)?

Page 75

Action	Owner	By When
6.8.1.		

6.9. Declaration

Every reasonable effort has been made to eliminate or reduce any potential disproportionate impact on people sharing protected characteristics. The actual impact of the proposal / decision will be reviewed at the appropriate stage.

Review Date	31 st March 2016
-------------	-----------------------------

Name of Lead Officer for Equality Impact Assessment	Date
Gary Major, Supporting People Planning & Service Development Officer	

DENBIGHSHIRE SUPPORTING PEOPLE LOCAL COMMISSIONING PLAN

7. Spend Plan 2015-16

Local Authority Spend plan 2015-16																		
Region :	North Wales										*The Total SPPG must not exceed the Annual Allocation*							
Local Authority :	Denbighshire County Council																	
Grant Allocation :																		
Client Spend Category (The category to which the service is primarily focused)	Previous year Total units from spend plan	Previous year Total cost from spend plan	Service Type												Local Authority Contribution	Total Units (ex LA cont.)	Total (ex LA cont.)	
			Fixed Site (Accommodation Based)						Floating (Community Based)									
			Client Units	Less than 6 Months	Client Units	6 - 24 Months	Client Units	24 Months plus	Client Units	Less than 6 Months	Client Units	6 - 24 Months	Client Units	24 Months plus				
			Num bers	£	Num bers	£	Num bers	£	Num bers	£	Num bers	£	Num bers	£	£	Num bers	£	
Women experiencing Domestic Abuse																		
Men experiencing Domestic Abuse																		
People with Learning Disabilities																		
People with Mental Health Issues																		
People with Substance Misuse Issues (Alcohol)																		
People with Substance Misuse Issues (Drugs & Volatile Substances)																		
People with Criminal Offending History																		
People with Refugee Status																		
People with Physical and / or Sensory Disabilities																		
People with Developmental Disorders (i.e. Autism)																		

Client Spend Category	Previous year Total units from	Previous year Total cost from spend plan	Service Type												Local Authority Contribution	Total Units (ex LA cont.)	Total (ex LA cont.)
			Fixed Site (Accommodation Based)						Floating (Community Based)								
			Client Units	Less than 6 Months	Client Units	6 - 24 Months	Client Units	24 Months plus	Client Units	Less than 6 Months	Client Units	6 - 24 Months	Client Units	24 Months plus			
People with Chronic Illness (including HIV, Aids)																	
Young people who are Care Leavers																	
Young people with Support Needs (16 to 24)																	
Single Parent Families with Support Needs																	
Families with Support Needs																	
Single people with Support Needs not listed above (25 to 54)																	
People over 55 years of age with Support Needs																	
Generic Floating support to prevent homelessness																	
Alarm services																	
Expenditure which does not directly link to the spend plan categories above																	
TOTALS																	

Page 77

Glossary: This list is intended to help you understand the language of Supporting People.

Local Authority (LA)

The local authority which receives the Supporting People Grant and administers contracts for Supporting People services through the Supporting People team.

BME

Black Minority Ethnic

Commissioning

Arrangements for the tendering, contracting, monitoring and review of providers who deliver a service.

Client Group

A category, such as 'people with learning difficulties' used to help the Supporting People team monitor who is accessing services, and identify where there is need for new services. There are 12 identified client groups within Wales.

Page 78 Cross boundary issues

This term is used to highlight the need for local authorities to discuss the provision of services that serve the needs of Supporting People eligible clients who may, for whatever reason, move between local authority areas.

Floating Support

This type of support is 'allocated' to the person, not the property and can follow a service user if they move to another address.

Generic

A worker or service which can support service users across all "lead need" groups without differentiating on the grounds of age, gender or lead need

Housing Related Support

Support specifically aimed at helping people to establish themselves, or stay in their own homes. Examples of housing related support include helping people learn to: manage their money, apply for benefits, keep their home secure, and access other services.

Needs Mapping Exercise

The NME is a mechanism to gather demographic information as well as individual support needs information and has assisted the Local Authority to assess the level of unmet need in the area, and on that basis decide what housing and support is required to meet that need.

Service Provider

An agency that provides services to people living in supported accommodation and older person's services. This may include housing associations, local authorities, and voluntary sector or private sector bodies.

Registered Social Landlord (RSL)

A non-profit-making voluntary group, generally a Housing Association, formed to provide affordable housing.

Service Review

A service review examines the support provided to see if it is good quality support, if it gives value for money and if there needs to be any changes. The Monitoring Officer also consults services users and staff to find out their views of the service. The aim of these visits is to work with providers to improve the quality of services in Denbighshire.

Sheltered Housing

Housing specifically for older and/or disabled people. Includes a block or group of houses with resident or visiting warden, and individual houses, bungalows and flats which receive support from a mobile warden or community alarm service.

Page 79

Supporting People Planning Group

In Denbighshire, the Planning group is made up of representatives from all of the partners involved in Supporting People, such as Housing, Social Services, Health and Probation. This group looks at the existing supply of supported housing and identifies areas where there is a need for new services.

Supporting People programme

The programme came into effect on 1st April 2003, and pays for all services providing housing related support. Services are monitored on their quality, performance and cost.

Support Provider

The organisation providing housing-related support services paid for by Supporting People. Organisation types include Registered Social Landlords, voluntary sector organisations, local authorities, charities and the private sector.

Support Service

A service eligible for funding through Supporting People. This could include advice on maintaining a tenancy, help with filling in forms, help with keeping accommodation safe and secure, etc.

Void

The period when a unit of supported housing accommodation is unoccupied.

WG

Welsh Government

This page is intentionally left blank

Report To: Cabinet

Date of Meeting: 25th November 2014

Lead Member / Officer: Councillor Julian Thompson-Hill /Paul McGrady

Report Author: Richard Weigh, Chief Accountant

Title: Finance Report

1. What is the report about?

The report gives details of the council's revenue budget and savings as agreed for 2014/15. The report also provides a summary update of the Housing Revenue Account and Housing Capital Plan.

2. What is the reason for making this report?

The purpose of the report is to provide an update on the council's current financial position.

3. What are the Recommendations?

Members note the budgets set for 2014/15 and progress against the agreed budget strategy.

4. Report details

The report provides a summary of the council's revenue budget for 2014/15 detailed in (**Appendix 1**). The council's net revenue budget is £188m (£192m in 13/14). The position on service and corporate budgets is a forecast under spend of £158k (£9k under last month). Further narrative is outlined below. Savings of £7.1m were agreed as part of the budget and are detailed as **Appendix 2**. The appendix shows that 90% are classed as achieved with 10% in progress.

5. How does the decision contribute to the Corporate Priorities?

Effective management of the council's revenue and capital budgets and delivery of the agreed budget strategy underpins activity in all areas, including corporate priorities.

6. What will it cost and how will it affect other services?

Relevant service narrative is shown in the following paragraphs.

Communications, Marketing & Leisure - the current forecast is to break-even, although presently the membership numbers at the leisure sites are

continuing to increase and if trend continues it is likely that the Department will show a cash under spend at the year end.

School Improvement & Inclusion – The service is currently projected to under spend by £146k due to expenditure being lower than planned on Early Years placements for 3 year olds (approx. £50k less than budget) and vacancy savings, relating partly to a secondment to Welsh Government and partly due to the restructures within the service in response to the Freedoms and Flexibilities exercise. The service would like to utilise this under spend to help fund exit costs and any possible delays relating to savings identified for 2015/16.

Business Improvement and Modernisation – The service is currently showing a project under spend of £50k relating to net vacancy savings pending service restructures.

Finance & Assets – Property is forecast to under spend by £20k due to the Strategic Property Investments Team costs being less than planned in the year. The Team has specific funding for two years and the under spend is primarily due to savings in staff and external survey and development costs. There is a £15k forecast under spend in **Finance** which relates to not filling a vacancy. The under spend will be used to fund restructure costs as part of 2015/16 budget savings.

Highways & Environment Services – as indicated in previous reports the service is facing a number of pressures and risks in 2014/15. An over spend of £472k is currently projected although the service is continuing to try to identify management action to contain these pressures within the overall budget. Service reserves will also be considered as funding options in the current year to reduce the pressure.

The over spend within the School Transport Service remains at £221k and is based on the known September pupil numbers and transport needs. There is a Task and Finish Group currently working towards identifying permanent solutions to this problem.

The reduction in income from parking that was seen during 2013/14 has continued along with a continued reduction in Penalty Charge Notice income. The service is currently concentrating on the following areas in order to try and mitigate the over spend, which is currently £243k:

- Better performance management of the enforcement staff to increase PCN income (£10k improvement achieved this month).
- Operational costs are currently being reviewed to try and further offset the effect of the reduction in income.
- Pricing tariffs for the car parks will be reviewed as part of the ongoing traffic and parking review.

As highlighted in last month's report there is a concern around the design fees income that the council attracts from North and Mid Wales Trunk Road Agency (NMWTRA). There is a projected an underachievement of income of £116k due to a continuing trend of the number of jobs received from NMWTRA reducing. The service is looking to reduce costs in order to limit the impact of this change however the fee income budget is £221k so reductions in expenditure can only partly rectify the problem.

Adult & Business Services - the current forecast for 2014/15 is to break-even although indications show that there could be a non-recurring under spend of £159k due to staffing costs that would normally be charged to the revenue budget being allocated against the one-off Intermediate Care Fund grant for the year.

Housing & Economic Development – the Economic & Business Development department is currently being reviewed. It is assumed that any under spend on Town & Area Plan budgets will be carried forward if the budget saving proposal to remove the budget from 2015/16 is agreed.

Children & Family Services – the current forecast is for an under spend of £228K (£197K reported last month) which is due to several of the agreed budget savings proposals for 15/16 having already been fully implemented this year, together with a projected under spend on the specialist placements budget. The overall under spend takes account of pressures currently arising on the Care Leavers' budget and also the delay in fully vacating the Tir Na Nog facility - the budget had assumed that this would happen from the 1st April 2014 but was not achieved until July).

Cabinet agreed to set aside £250k of the 2013/14 service under spend into a capital reserve to fund the costs of adaptations to in-house foster carers' properties. The business case is currently being developed and five foster carers have provisionally agreed to take part in the project. Property Services are currently working on the likely cost implications of carrying out the works

Schools - at the end of October the projection for school balances is £2.768m, which is a reduction of £1.124m on the balances brought forward from 2013/14 (£3.892m). The non-delegated budget is currently projected to under spend by £38k.

Corporate budgets are forecast to be under spent by £170k as reported last month. It is assumed that any corporate under spends will contribute to the funding of the Corporate Plan. **Corporate Plan** cash reserves at the beginning of 2014/15 were £14.4m. Allowing for projected funding and expenditure during the year, the Corporate Plan balance at the end of the year is estimated to be £15.6m.

Housing Revenue Account (HRA). The latest revenue position assumes an increase in balances at year end of £82k compared to a budgeted increase of

£163k. The revenue budget assumes £943k will be used to fund capital expenditure. The Housing Capital Plan forecast expenditure is £6.1m.

Treasury Management - At the end of October, the council's borrowing totalled £148.551m at an average rate of 5.45%. Investment balances were £40.35m at an average rate of 0.61%

Expenditure on the council's **Capital Plan** was £12.20m against a Plan of £36.2m at the end of October. The Capital Plan includes an estimated £13.1m expenditure on the Corporate Plan. A summary of the Plan is included as **Appendix 3** and an update on the major projects is included as **Appendix 4**.

7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

A summary EqIA was submitted to Council to support the savings in this year's budget.

8. What consultations have been carried out with Scrutiny and others?

Prior to approval by County Council, the savings were agreed with Heads of Service and Lead Members, presented to member budget workshops and circulated to staff. The proposals to balance the budget were discussed in detail at member workshops and members were given the opportunity to raise issues prior to the final report going to Council. The Corporate Governance Committee was provided with regular updates as it has an oversight role in respect of the budget process.

9. Chief Finance Officer Statement

It is important that services continue to manage budgets prudently and that any in-year surpluses are considered in the context of the medium-term financial position, particularly given the scale of budget reductions required over the coming two or three years.

10. What risks are there and is there anything we can do to reduce them?

This is the most challenging financial period the council has faced and failure to deliver the agreed budget strategy will put further pressure on services in the current and future financial years. Effective budget monitoring and control will help ensure that the financial strategy is achieved.

11. Power to make the Decision

Local authorities are required under Section 151 of the Local Government Act 1972 to make arrangements for the proper administration of their financial affairs.

Appendix 1

DENBIGHSHIRE COUNTY COUNCIL REVENUE BUDGET MONITORING REPORT 2014/15

Oct-14	Net Budget	Budget 2014/15			Projected Outturn							Variance
	2013/14	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Net	Previous Report £'000
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
Communication, Marketing & Leisure	5,958	11,798	-6,130	5,668	12,024	-6,357	5,667	226	-227	-1	-0.02%	0
Customers & Education Support	2,004	2,958	-515	2,443	2,933	-490	2,443	-25	25	0	0.00%	-6
School Improvement & Inclusion	4,873	13,381	-8,841	4,540	13,406	-9,012	4,394	25	-171	-146	-3.22%	-1
Business Improvement & Modernisation	3,733	4,945	-1,228	3,717	5,112	-1,445	3,667	167	-217	-50	-1.35%	-50
Legal, HR & Democratic Services	2,445	3,490	-1,108	2,382	3,531	-1,149	2,382	41	-41	0	0.00%	0
Finance & Assets	6,733	13,844	-5,519	8,325	14,209	-5,919	8,290	365	-400	-35	-0.42%	0
Highways & Environmental Services	19,866	36,026	-17,237	18,789	35,602	-16,341	19,261	-424	896	472	2.51%	361
Planning & Public Protection	2,540	4,083	-1,718	2,365	4,394	-2,029	2,365	311	-311	0	0.00%	0
Adults & Business Services	33,505	45,179	-13,224	31,955	45,338	-13,383	31,955	159	-159	0	0.00%	0
Housing & Community Development	1,879	3,089	-1,335	1,754	3,189	-1,435	1,754	100	-100	0	0.00%	50
Children's Services	8,779	10,717	-2,320	8,397	10,556	-2,387	8,169	-161	-67	-228	-2.72%	-193
Total Services	92,315	149,510	-59,175	90,335	150,294	-59,947	90,347	784	-772	12	0.01%	161
Corporate	17,593	45,439	-28,995	16,444	45,269	-28,995	16,274	-170	0	-170	-1.03%	-170
Precepts & Levies	4,593	4,342	0	4,342	4,342	0	4,342	0	0	0	0.00%	0
Capital Financing	13,230	13,330	0	13,330	13,330	0	13,330	0	0	0	0.00%	0
Total Corporate	35,416	63,111	-28,995	34,116	62,941	-28,995	33,946	-170	0	-170	-0.50%	-170
Council Services & Corporate Budget	127,731	212,621	-88,170	124,451	213,235	-88,942	124,293	614	-772	-158	-0.13%	-9
Schools & Non-delegated School Budgets	63,840	72,836	-9,105	63,731	73,726	-8,909	64,817	890	196	1,086	1.70%	1,068
Total Council Budget	191,571	285,457	-97,275	188,182	286,961	-97,851	189,110	1,504	-576	928	0.49%	1,059
Housing Revenue Account	-102	13,097	-13,260	-163	12,984	-13,066	-82	-113	194	81		81

This page is intentionally left blank

APPENDIX 2 SAVINGS AGREED 2014/15			Status	Savings
Service Area	Description			
CORPORATE EFFICIENCIES				
Reduce Contingency for balances and impact of Recession	Phase out budget provision over 3 years	Achieved		£k 600
Pension Costs	Introduction of 50/50 Scheme	Achieved		300
Workforce Efficiencies	Includes Removal of Essential Car User Allowance	In Progress		363
Modernising the Council	Agreed target per 2013/14 Budget only - further projects being developed and will be included within Service targets	In Progress		300
Removal of one-off funds	Social Care Additional Funds in 12/13	Achieved		905
Carbon Reduction Commitment	Dropping out of payment scheme	Achieved		150
Capital Financing Budget	Repayment of loans to generate ongoing revenue saving	Achieved		250
Single Status	Scheme now fully implemented, no additional budget needed	Achieved		315
Property Running Costs	Energy efficiency, NNDR reductions	Achieved		120
Insurance Premiums	Negotiated reductions in some premiums	Achieved		20
Inflation Budget	Balance of 2013/14 allocation	Achieved		142
LDP contribution	Reduce Corporate contribution to LDP from £25k p.a to £15k p.a	Achieved		10
				3,475
SERVICE EFFICIENCIES				
Communication, Marketing & Leisure				
Modernise Library Service Provision	Better use of space eg Gallery, Museum, TIC, location and suitability of some buildings etc	Achieved		30
Scala	Reduced Council subsidy	Achieved		12
Clwyd Leisure	Reduced Council subsidy	Achieved		50
ECTARC	Reduced Council subsidy	Achieved		30
Ruthin Craft Centre	Reduce Council's financial support	Achieved		20
Llangollen Pavilion	Reduce Council's financial support	Achieved		25
Youth Services	Reconfiguration of elements of the service	Achieved		40
				207
Highways & Environmental Services				
Renegotiate recycle and disposal contracts	Contracts currently being tendered - increased competition likely to drive down prices	Achieved		27
Environmental Services	Other Small savings	Achieved		10
WAG Waste Target Pressures	Increase in Landfill Tax, costs of collection etc	Achieved		-50
Reduced subsidy of School Meal Service	Increased take up of meals	Achieved		50
Management Restructure	Integration of Environment & Highways into one structure	Achieved		400
Emergency Planning	Savings arising from joint service with Flintshire	Achieved		30
Waste Management	Efficiencies from investment in transfer station and reduced contribution to Sustainable Waste Management Grant reserve	Achieved		200
Fleet Efficiencies	Reduction in vehicle numbers	Achieved		80
Building Cleaning	Renegotiation of Contracts	Achieved		100
				847
Planning and Public Protection				
Review Pest Control	Only carry out statutory part of function	Achieved		20
Review of Planning Policy Service	Reduce LDP contribution	Achieved		20
Review of CCTV service	Reduction of overtime costs and collaborative project	Achieved		65
Review of Management	Management Restructure	Achieved		30
				135
Adults & Business Services				
Cefndy Healthcare	Planned reduction in Council subsidy	Achieved		31
Impact of investment in reablement	Reduced need for care services as more people are able to live independently for longer	Achieved		75
Residential Care - Impact of Extra Care	Less people needing residential care due to preventative services and more independent living opportunities	Achieved		150
Reablement Intervention	Reduce need for care services through targeted intervention	Achieved		13
Telecare	Regional partnership will reduce running costs	Achieved		10
Systems Thinking and Vacancy Control	Process improvements to reduce admin and other costs	Achieved		90
Social Care Regional Board - Procurement Hub	Better commissioning of high cost placements	Achieved		18
Service Managers	Streamline Management structure	Achieved		60
Day & Work Opportunities	Modernise Day & Work Opportunities (Learning Disability)	Achieved		50
Mental Health Services	Reduce management commitment within service	Achieved		46
Welfare Rights Service/CAB Grant	Channel Shift	Achieved		50
Community Development	Refocus service delivery	Achieved		25
				618
School Improvement & Inclusion				
Special Education	Review of Recoupment and Out of County Placements	Achieved		200
Pupil Support	University related fees	Achieved		8
ABA	Specific budget no longer required	Achieved		25
Training	20% reduction in budget	Achieved		6
Outreach	Budget Re-alignment	Achieved		5
Music & Arts	Review of Service Provision	Achieved		52
				296
Customers & Education Support				
Supplies & Services	Targeted reduction in spend	Achieved		30
				30
Children's Services				
Budget used to fund external placements for looked after Children to reflect revised demand	Currently exceptionally high due to type of placements. These will change as certain individuals become adults	Achieved		64
West Rhyl Young Peoples Project	Reduce / remove grant funding	Achieved		41
Social Care Regional Board - Procurement Hub	Better commissioning of high cost placements	Achieved		17
Outcome Agreement	Funding no longer needed in CS	Achieved		69
Tir Na Nog	Reconfigure service provision	Achieved		64
Staffing Budgets	Adjust budgets to account for staff turnover	Achieved		195
				450
Housing & Community Development				
Review of Economic & Business Development	Review of Management Structure	Achieved		50
Non HRA	Review of commissioning	Achieved		10
				60
Finance & Assets				
Property Services	Management Restructure and review of process / admin	Achieved		100
Finance	Includes not replacing vacant posts and reduction in hours	Achieved		75
Internal Audit	Not replacing vacant post and reduction in hours	Achieved		25
				200
HR				
Training	Re provision of service	Achieved		10
Occupational Health	Review of service	Achieved		3
Lead Business Partner	Efficiency saving	Achieved		3

APPENDIX 2 SAVINGS AGREED 2014/15			
Service Area	Description	Status	Savings
Capital Financing	Investment repaid following 2010 Restructure	Achieved	12
			28
Legal & Democratic Services			
Registration of Electors	Capacity within the budget for canvassers fees	Achieved	30
Registrar	Improved efficiencies within the service	Achieved	20
Civics	Reduction in resource available for civic events	Achieved	5
Legal Library	Reduce expenditure on publications	Achieved	8
Administration	Review administration provision	Achieved	20
			83
Business Planning & Performance			
Improvement Team	Delete Vacant Manager Post	Achieved	81
Partnership & Communities Team	Delete Performance Officer Post	Achieved	45
Programme Office	Reduce Core Funding	Achieved	13
Partnership & Communities Team	Restructure Phase 2 (net savings)	Achieved	68
			207
Schools			
School Reorganisation	Non-pupil related elements of budget (Area 2)	Achieved	150
School Reorganisation	Saving related to Formula Review for Middle Schools	Achieved	80
Schools	Release of Non-delegated contingency fund	Achieved	200
School Reorganisation	Non-pupil related elements of budget (Area 1)	In Progress	88
			518
Total Service Savings			3,679
Total Council Savings			7,154

Summary:	£'000	%
Savings Achieved/Replaced or Pressures Confirmed	6,403	90
Savings In Progress/Being Reviewed	751	10
Savings Not Achieved or Deferred and not replaced	0	0
Total	7,154	

General Capital Plan

Capital Expenditure

Total Estimated Payments - General
Total Estimated Payments - Corporate Plan
Contingency
Total

	2014/15	2015/16	2016/17	2017/18
	£000s	£000s	£000s	£000s
Total Estimated Payments - General	23,388	3,892	100	100
Total Estimated Payments - Corporate Plan	12,340	18,173	2,418	394
Contingency	481	1,000	1,000	1,000
Total	36,209	23,065	3,518	1,494

Capital Financing

- 1 External Funding
- 2 Receipts and Reserves
- 3 Prudential Borrowing
- 5 Unallocated Funding

Total Capital Financing

	£000s	£000s	£000s	£000s
Cefndy Healthcare Investment	441			
Highways Maintenance and bridges	5,373			
Feasibility Study - New Ruthin School	60			
Rhyl High School	5,245	16,074	1,856	333
Ysgol Bro Dyfrdwy - Dee Valley West Review	119	0		
Bodnant Community School	620	2,099	562	61
Ysgol Glan Clwyd	465			
Faith Based Secondary	17			
Estimated Capital Expenditure	787	13,089	30,140	28,222
Total Estimated Payments	13,127	31,262	32,558	28,616
External Funding	4,036	9730	416	
Receipts and Reserves	2,931	6,726	562	61
Prudential Borrowing	5,373	1,717	1,440	333
Estimated Capital Funding	787	6,522	11,384	16,920
External Funding		6,522	11,384	16,920
Receipts and Reserves	787	3,744	2,701	3,831
Prudential Borrowing		2,823	16,055	7,471
Total Estimated Funding	13,127	31,262	32,558	28,616

Corporate Plan

Approved Capital Expenditure included in above plan

Estimated Capital Expenditure

Approved Capital Funding included in above plan

Estimated Capital Funding

This page is intentionally left blank

Appendix 4 - Major Capital Projects Update October 2014

Rhyl Harbour Development

Total Budget	£10.622m
Expenditure to date	£10.342m
Estimated remaining spend in 2014/15	£ 0.267m
Future Years estimated spend	£ 0.013m
Funding	WG £2.613m; WEFO £6.165m; Sustrans £0.700m; RWE £155k; WREN £69k and DCC £0.920m
Comments	<p>Programme</p> <p>The replacement barrier at the entrance to the harbour is due to be completed in the next two weeks. The final inspection of the works undertaken has been carried out and all defects will be completed before the end of January 2015.</p> <p>Further to the assessment of the quotations for the works to the boardwalks WREN will issue a contract. The proposed works are likely to commence in January 2015 and will be complete before the Easter holiday season.</p> <p>The project is being audited by the European Funds Audit Team (EFAT).</p>
Forecast In Year Expenditure 14/15	£0.428m

Rhyl Going Forward

Total Budget	£14.319m
Expenditure to date	£12.144m
Estimated remaining spend in 14/15	£ 2.175m
Future Years estimated spend	£ Nil
Funding	WG £14.319m
Comments	<p>Former Honey Club Site</p> <p>This project is no longer under the control of the Council, but officers continue to monitor progress to ensure compliance with the Development Agreement.</p> <p>The tenants of the development are confirmed as Premier Inn, operating a 70 bed hotel with Brewers Fayre at ground floor. There will also be a small retail outlet.</p> <p>It is anticipated the sub-lease between the developer and Premier Inn will be completed shortly.</p> <p>The principal contractor is are concluding the construction programme and costs. When this is finalised, the developer – Chesham Estates will inform the Council of a start date for construction.</p>

	<p>Leasing of the Crescent Road car park is to be added to the head lease and works to upgrade the car park will proceed during the construction of the hotel.</p> <p>West Rhyl Housing Improvement Project</p> <p>Green Space Construction</p> <p>Green Space development is in progress. Some problems have been encountered with the location of services. This has resulted in the boundary wall having to be re-aligned and an additional footpath installed on Aquarium Street.</p> <p>Issues have also been encountered around the drainage system which has resulted in some delays, but these delays are mitigated by bringing forward other items in the programme.</p> <p>A Public Relations opportunity is planned for 20th November 2014, as turfing the site will commence.</p> <p>Community involvement is also in development, with a date yet to be confirmed in January 2015 to involve the community in beginning the planting at the site.</p> <p>Officers are developing proposals for on-going maintenance for the Green Space. Further detail will be provided as this develops.</p>
Forecast In Year Expenditure 14/15	£3.305m

North Denbighshire Welsh Medium Provision

Total Budget	£4.876m
Expenditure to date	£4.458m
Estimated remaining spend in 14/15	£0.333m
Future Years estimated spend	£0.085m
Funding	WG £3.061m, DCC £1.800m, Other Contributions £0.015m
Comments	<p>The Welsh Government has provided funding as part of the transitional 21st Century Schools Programme. This approval will allow for improvement works to be undertaken at three Welsh Medium schools.</p> <p>Work at Ysgol Dewi Sant has been completed.</p> <p>Ysgol y Llys, Prestatyn</p> <p>This project has delivered an extended, remodelled and refurbished school for 420 pupils.</p> <p>The final completion and handover date for the works</p>

	<p>was achieved on 2nd September 2014. The new nine classroom extension has now been in use since the start of the new academic year. Works to remodel and refurbish areas of the first and second floor were also completed and handed over.</p> <p>The existing school has also been fully re-roofed over the summer. External landscaping is now completed along with a new drop off zone to relieve pressure on Princes Avenue. The drop off zone is being well used and has been well received.</p> <p>A package of work to outstanding, additional and snag items was completed over the October half term. There remain a few minor items and snags to complete over coming weeks.</p> <p>It is anticipated the final account will be agreed with the contractor over the coming weeks and it is expected the project will deliver under budget.</p> <p>Ysgol Twm o'r Nant, Denbigh This project has delivered an additional school hall, classrooms and administration area. The project has enabled the removal of mobile classrooms on the site. Handover was completed at the end of August 2014.</p> <p>Minor snagging works have taken place over the October half term. The final claim has been submitted by the contractor and this is currently being reviewed.</p>
Forecast In Year Expenditure 14/15	£1.844m

Rhyl New School

Total Budget	£24.586m
Expenditure to date	£1.350m
Estimated remaining spend in 14/15	£4.973m
Future Years estimated spend	£18.263m
Funding	DCC £12.293m; WG £12.293m
Comments	<p>The project will provide a new school building for Rhyl High School to serve up to 1200 pupils in mainstream education whilst also housing approximately 45 pupils from Ysgol Tir Morfa, the community special school in Rhyl.</p> <p>The contract with the Welsh Government has been signed, and the construction contract with Willmott Dixon is in place.</p>

	<p>The construction site is established and the ground works are well underway. Piling activities will commence this month for the foundations and in the new year the erection of the steel frame for the building will commence.</p> <p>The new school is programmed to complete in February/March 2016, at which point the pupils will transfer to the new school, and the existing school buildings will be demolished and the grounds reinstated to school playing fields.</p> <p>The anticipated completion date of the project is August 2016.</p> <p>A ground breaking event took place earlier this month to officially mark the commencement on site.</p> <p>There is ongoing consultation with key stakeholders.</p>
Forecast In Year Expenditure 14/15	£5.245m

Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
16 December	1	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson-Hill / Paul McGrady
	2	Modernising Education Report	tbc	tbc	Cllr Eryl Williams / Jackie Walley
	3	Performance Report on the Corporate Plan – Quarter 2, 2014/15	To consider performance against the corporate plan for quarter 2	Tbc	Cllr Barbara Smith / Alan Smith
	4	Additional Licensing of Houses in Multiple Occupation	Tbc	Tbc	Cllr David Smith / Glesni Owen
	5	6-8 Nant Hall Road and WC Block, Ty Nant, The Former Library and the Central Car Park, Nant Hall Road, Prestatyn	To consider declaring buildings and land surplus to requirements	Yes	Cllr Julian Thompson-Hill / David Mathews
	6	Bareland at Pentre Lane, Rhuddlan	To consider declaring land surplus to requirements with a view to disposing on the open market	Yes	Cllr Julian Thompson-Hill / David Mathews
	7	Bryn Gwyn Farm , St Asaph Road, Rhuddlan	To consider declaring the land surplus to requirements with a view to disposing on the open market	Yes	Councillor Julian Thompson-Hill / Mair Jones / Gerald Thomas

Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
	8	Morfa Lodge Farm and land on Abergele Road, Abergele Road, Rhuddlan	To consider declaring the land surplus to requirements with a view to disposing on the open market	Yes	Councillor Julian Thompson-Hill / Mair Jones / Gerald Thomas
	9	Tenancy Terms and Conditions and Service Charges	To consider updated tenancy terms and conditions and charges for additional landlord services	Tbc	Cllr Hugh Irving / Stephen Collins / Paul McGrady / Peter McHugh
	10	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
13 January	1	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson-Hill / Paul McGrady
	2	Budget - Recommendations	To consider the final recommendations on the budget	Tbc	Cllr Julian Thompson-Hill / Paul McGrady
	3	Review of Town and Area Plans	To consider the review findings	Tbc	Cllr Hugh Evans / Rebecca Maxwell
	4	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
17 February	1	Finance Report	To update Cabinet on the	Tbc	Cllr Julian Thompson-

Cabinet Forward Work Plan

Meeting		Item (description / title)	Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
			current financial position of the Council		Hill / Paul McGrady
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
24 March	1	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Paul McGrady
	2	Affordable Housing Task and Finish Group	To consider the findings of the Affordable Housing Task and Finish Group	Tbc	Cllr David Smith / Graham Boase
	3	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
28 April	1	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Paul McGrady
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
26 May	1	Finance Report	To update Cabinet on the current financial position of	Tbc	Councillor Julian Thompson-Hill / Paul

Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
			the Council		McGrady
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator

Note for officers – Cabinet Report Deadlines

<i>Meeting</i>	<i>Deadline</i>	<i>Meeting</i>	<i>Deadline</i>	<i>Meeting</i>	<i>Deadline</i>
<i>December</i>	2 December	<i>January</i>	13 January	<i>February</i>	3 February

Updated 12/11/14 - KEJ

Cabinet Forward Work Programme.doc

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank